

Argyll and Bute Council
Comhairle Earra-Ghàidheal Agus Bhòid

Customer Services
Executive Director: Douglas Hendry



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27 September 2016

NOTICE OF MEETING

A meeting of the **BUTE AND COWAL AREA COMMITTEE** will be held in the **TIMBER PIER BUILDING, DUNOON** on **TUESDAY, 4 OCTOBER 2016** at **9:30 AM**, which you are requested to attend.

Douglas Hendry
Executive Director of Customer Services

BUSINESS

- 1. APOLOGIES**
- 2. DECLARATIONS OF INTEREST**
- 3. MINUTES**
 - (a) Bute and Cowal Area Committee - 2 August 2016 (Pages 1 - 8)
 - (b) Cowal Transport Forum 2 September 2016 (for noting) (Pages 9 - 14)
- 4. PUBLIC AND COUNCILLOR QUESTION TIME**
- 5. ISLE OF BUTE JAZZ FESTIVAL**
- 6. ACTIONS FOR GROWTH - BUTE AND COWAL ECONOMY** (Pages 15 - 38)
Report by Economic Growth Manager
- 7. DUNOON GRAMMAR SCHOOL - PROGRESS UPDATE** (Pages 39 - 56)
Report by Head Teacher
- 8. UPDATE ON DELIVERY OF ROADS REVENUE BUDGET** (Pages 57 - 64)
Report by Contracts Manager

9. KIRN SCHOOL PROJECT (Pages 65 - 74)

Report by Schools Development Project Manager

E1 10. 43 ARDBEG ROAD (Pages 75 - 78)

Report by Team Leader

The Committee will be asked to pass a resolution in terms of Section 50(A)(4) of the Local Government (Scotland) Act 1973 to exclude the public for items of business with an "E" on the grounds that it is likely to involve the disclosure of exempt information as defined in the appropriate paragraph of Part I of Schedule 7a to the Local Government (Scotland) Act 1973.

The appropriate paragraphs are:-

E1 Paragraph 8 The amount of any expenditure proposed to be incurred by the authority under any particular contract for the acquisition of property or the supply of goods or services; and

E1 Paragraph 9 Any terms proposed or to be proposed by or to the authority in the course of negotiations for a contract for the acquisition or disposal of property or the supply of goods or services.

Bute and Cowal Area Committee

Councillor Gordon Blair	Councillor Michael Breslin
Councillor Robert Macintyre (Chair)	Councillor Bruce Marshall
Councillor Alex McNaughton (Vice-Chair)	
Councillor James McQueen	Councillor Len Scoullar
Councillor Isobel Strong	Councillor Dick Walsh

Contact: Andrea Moir Tel: 01369 708662

**MINUTES of MEETING of BUTE AND COWAL AREA COMMITTEE held in
EAGLESHAM HOUSE, ROTHESAY
on TUESDAY, 2 AUGUST 2016**

Present: Councillor Robert E MacIntyre (Chair)
Councillor Gordon Blair Councillor Michael Breslin
Councillor Alex McNaughton Councillor James McQueen
Councillor Len Scoullar Councillor Isobel Strong
Councillor Dick Walsh

Attending: Shirley MacLeod, Area Governance Manager
David Clements, Programme Manager
Allen Stevenson, Head of Adult Services (East)
Sharon MacDonald, Community Development Officer
Stuart Watson, Traffic and Development Manager
Allan MacDonald, Amenity Performance Manager
Lorna Pearce, Senior Development Officer
John Gordon, Regeneration Project Manager
Audrey Martin, Transportation, Projects and Renewables Manager
Paul Farrell, Technical Officer
Marilyn Rieley, Bute and Cowal Development Officer

1. APOLOGIES

Apologies for absence were intimated by Councillor Bruce Marshall.

The Chair ruled and the Committee agreed to take item 7, Health and Social Care Update, out of sequence to facilitate public attendance, this item was therefore taken after item 3. Minutes of the agenda.

2. DECLARATIONS OF INTEREST

Councillor Robert MacIntyre declared a non-financial interest in relation to Third Sector Grants which was dealt with at item 6, section 3 (Bute Agricultural Society) of this minute, citing that he was a member of this group. He left the room and took no part in the discussion of this section of the item.

The Chair of the Bute and Cowal Area Committee presented a cheque from Argyll and Bute Council to Marlene Hill who was representing For Bute.

3. MINUTES

(a) Bute and Cowal Area Committee - 7th June 2016

The minute of the Bute and Cowal Area Committee held on the 7th June 2016 was approved as a correct record subject to a change at the attendance section of the minute, noting that David Mitchell had not attended the meeting.

(b) **Forward Dunoon and Cowal 16 June 2016 (for noting)**

The minute of the Forward Dunoon and Cowal Group held on the 16 June 2016 was noted.

(c) **Cowal Transport Forum 17 June 2016 (for noting)**

The minute of the Cowal Transport Forum held on the 17 June 2016 was noted.

7. **HEALTH AND SOCIAL CARE UPDATE**

The Head of Adult Services took the Committee through a report on relevant issues regarding Health and Social Care within Bute and Cowal, the report provides an update on the performance and delivery of Health and Social Care related activities and development for Bute and Cowal.

A lengthy discussion was held between the Head of Adult Services, Elected Members and Members of the public particularly regarding the Thomson Court day care facility in Bute and Struan Lodge in Dunoon. Questions raised included queries on the decision making process, the consultation process and the implementation of future services and how the proposals will affect residents on Bute and in Dunoon who are currently using the facilities and how their needs will be met.

The Head of Adult Services addressed each question individually and stressed that the locality planning groups both in Bute and Cowal would have input in regards to the redesign of resources moving forward.

The Committee considered the following Motion which was proposed at the meeting by Councillor Michael Breslin and seconded by Councillor Dick Walsh: –

Motion

The Bute & Cowal Area Committee discussed the update paper on health & social care at its meeting on 2 August 2016. Many members of the public were in attendance and this motion attempts to reflect the unanimous view of those present. Great concern was expressed at a number of the proposed changes to health & social care, particularly the reductions in hospital beds and the proposed changes to Struan Lodge and Thomson Court Day Centre and the Area Committee requests that discussions be progressed between NHS Highland, Argyll and Bute Council, the Health and Social Care Partnership (HSCP) and Scottish Government, for the purpose of considering putting in place transitional arrangements with funding for the Argyll and Bute HSCP.

Decision

The Committee:

1. Noted the contents of the report;
2. Agreed the content of the motion and resolved accordingly.
3. Asked that these concerns of the Area Committee be brought to the attention of the meeting of the Integration Joint Board due to be held on Thursday 4th August 2016 and;
4. Agreed that a copy of these concerns be forwarded to the relevant MSPs for the Argyll and Bute area, Argyll and Bute's MP, and the Health Minister.

(Ref: Report by Locality Manager, Adult Services dated 2 August 2016, submitted)
(Ref: Notice of motion by Councillor Michael Breslin and seconded by Councillor Dick Walsh dated 2 August 2016, submitted.)

4. PUBLIC AND COUNCILLOR QUESTION TIME

Concerns were raised by members of the public regarding the current ferry services in Dunoon particularly in relation to the issue of harbour charges.
It was noted that this item would be dealt with at item 11 of the agenda.

5. AREA PLAN SCORECARD

The Committee considered a report containing the Area Scorecard for FQ1 2016-2017.

Decision

The Committee noted the contents of the report.
(Ref: Report by Programme Manager dated 2 August 2016, submitted.)

6. THIRD SECTOR GRANTS

Having declared a non-financial interest in respect of section three of this item, Councillor MacIntyre left the meeting and took no part in the discussion of that section

Councillor McNaughton, Vice Chair of the Bute and Cowal Area Committee assumed the Chair at the discussion of this item until after consideration of sections 1,2 and 3, Councillor MacIntyre then resumed the Chair

(a) **August Tranche**

The Community Development Officer provided the Committee with a report that detailed recommendations for the award of Third Sector Grants (including events and festivals) to Third Sector organisations for Bute and Cowal for their consideration.

Decision

1. The Committee noted the contents of the report.
2. The Committee agreed the recommendations as follows:

Ref No	Organisation	Grant 14/15	Grant 15/16	Total Project Cost	Amount Requested	Recommendation 2016/17
1	Argyll District Scouting	N/A	N/A	£4265	£1165 (Also applied to MAKI & OLI)	£388
2	Bullwood Nature Trail	N/A	£900	£2828	£1414	£760
3	Bute Agricultural Society*	£650	£520	£10796	£450	£430 (underwrite)
4	Bute Bowling Association*	£950	£500	£2644	£950	£500
5	Cowal Baton Twirlers	New	New	£8001	£4000	£550
6	Cowal Community Care Forum	£2000	£1600	£8000	£4000	£600
7	Cowalfest*	£1500	N/A	£2087	£1043	£750
8	Dunoon Men's Shed	New	New	£10975	£2945	£2000
9	Isle of Bute Trust	New	New	£14640	£1500	£1000
10	Kirn Gala*	£250	N/A	£3000	£1000	£300
11	Sandbank Senior Citizens Club	£200	£900	£3300	£1300	£800
12	United Church of Bute	£3000	N/A	£2670	£1000	£850
		Total Available				£8,928
		Total Recommended				£8,928
		Balance remaining				£0.00

(Ref: Report by Community Development Officer dated 2 August 2016, submitted)

(b) **Monitoring of Grants to the Third Sector 2015/2016**

The Community Development Officer took the Committee through a report which highlighted the positive outcomes for communities in Bute and Cowal through the allocation of the Council's Third Sector Grant funding in 2015/2016.

Decision

The Committee noted the contents of the report.

(Ref: Report by Community Development Officer dated 2 August 2016, submitted)

8. UPDATE ON DELIVERY OF ROADS REVENUE BUDGET

The Contracts Manager took the Committee through a report which provided an update on the delivery of the revenue roads budget at the end of quarter 4 for financial year 2015/2016.

Decision

The Committee noted the contents of the report.
(Ref: Report by Contracts Manager dated 2 August 2016, submitted)

Councillor McNaughton left the meeting.

9. TRAFFIC AND PARKING REVIEW

The Traffic and Development Manager for Roads and Amenities Services took the committee through a summary report on the parking review process to date and the overall programme of the steps required for the implementation of any changes to the current arrangements including an informal consultation, feedback to Members and the associated statutory consultation process.

Decision

The Committee:
1. Noted the contents of the report and;
2. Agreed the recommendation at 4.0 of the submitted report.

(Ref: Report by Traffic and Development Manager, Roads and Amenity Services dated 2 August 2016, submitted)

10. CHARITABLE TRUSTS

The Committee considered a report which set out the estimated funding available for distribution of funds for the charities and trust funds for the Bute and Cowal Area for 2016-17.

Decision

The Committee:
1. Noted the contents of the report and;
2. Agreed the recommendations at 3.1 of the submitted report and the distribution proposals contained in Appendix 1.

(Ref: Report by Finance Manager dated 2 August 2016, submitted)

11. NOTICE OF MOTION UNDER STANDING ORDER 13

The Motion which was before the Area Committee for consideration was withdrawn in accordance with Standing Order 10.6. by the proposer Councillor Gordon Blair, with the agreement of the Seconder, Councillor Michael Breslin, and the Committee.

An amended motion relating to this matter was considered by the Area Committee:

Motion

The Bute and Cowal Area Committee notes the Scottish Government's recent announcement on the tender for the Dunoon-Gourock ferry service. The Area

Committee recognises the economic benefits which can be realised from a safe, reliable passenger/vehicle ferry service operating between the two town centres.

The Area Committee further notes that this provides an opportunity for Argyll and Bute Harbour Board to review the current harbour charges and is delighted that the Harbour Board already had this in hand.

The Area Committee recognises that harbour charges are a significant operational cost to any prospective operator on the Dunoon/Gourock route and that those costs should not be underestimated.

This motion supports the Chair of the Harbour Board and the review which is now underway.

In light of the agreed economic regeneration strategies for Argyll and Bute and the importance of connectivity to the Cowal peninsula, the Area Committee:

1. Requests that the Council considers, at the special meeting proposed for 18th August, whether the options listed at paragraph 3, which will provide prospective operators on the route a number of options in relation to harbour facilities and reaffirm the Council's commitment to a town centre vehicle/passenger service and economic growth, be included in the review ongoing at present;
2. Agrees to reaffirm the principles set down and as advised to the MVA Consultancy's feasibility study commissioned by Transport Scotland in 2012 which notes that the Council will set future pier/harbour charges at a level which will cover operating and staffing costs, inspection, maintenance and whole life asset management costs, and any prudential borrowing costs required to fund shoreside infrastructure associated with the future vehicle/passenger ferry service;
3. Considers the following options as part of this overall approach:
 - Option 1 – a review of the charges with the Council maintaining its current role;
 - Option 2 – lease the breakwater and link span to any future operator for the period of the duration of the notified contract period or any further and/or extended contract period and indicate the likely cost for this;
 - Option 3 – sell the breakwater and link span to any future operator and indicate the likely cost for this;
 - Option 4 – a user agreement that is cost efficient and that works well for the people of Cowal, for the duration of the notified contract period or any further and/or extended ferry service contract, and which, so far as is legally competent, supports the provision of a town centre to town centre vehicle/passenger ferry service.

Proposer: Councillor Gordon Blair

Seconder: Councillor Michael Breslin

Decision

The Committee unanimously agreed the content of the amended motion and resolved accordingly.

(Ref: Notice of Motion by Councillor Gordon Blair and seconded by Councillor Michael Breslin, dated 2 August 2016, submitted)

Councillor MacIntyre left the meeting and Councillor Scoullar assumed the Chair.

The Committee resolved in terms of Section 50(A)(4) of the Local Government (Scotland) Act 1973, to exclude the public for the following items of business on the grounds that it was likely to involve the disclosure of exempt information as defined in Paragraphs 8&9 of Part 1 of Schedule 7A to the Local Government (Scotland) Act 1973.

12. CARS PROJECT DUNOON AND ROTHESAY

The Senior Development Officer took the Committee through a presentation on the Dunoon and Rothesay Conservation Area Regeneration Schemes (CARS) highlighting specific areas in Bute and Cowal that have or will benefit from the scheme.

Decision

The Committee noted the contents of the presentation.

(Ref: Report by Senior Development Officer dated 2 August 2016, submitted)

13. ARDENTINNY PC

The Amenity Performance Manager took the Committee through a report on the agreement between Amenity Services and Ardentenny Community Council in regards to the running of the public convenience located in Ardentenny.

Decision

The Committee:

1. Noted the contents of the report and;
2. Agreed the recommendation at 3.1 of the submitted report.

(Ref: Report by Amenity Performance Manager dated 2nd August 2016, submitted)

Councillor MacIntyre returned to the meeting and resumed the Chair.

14. CHORD - DUNOON QUEENS HALL TENDER UPDATE

The Regeneration Project Manager took the Committee through a report which provided an update on the Queens Hall tender process.

Decision

The Committee:

1. Noted the contents of the report and;
2. Noted the recommendations contained at 4.0 of the report.

(Ref: Report by Regeneration Project Manager dated 2 August 2016, submitted)

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**MINUTES of MEETING of COWAL TRANSPORT FORUM held in the TIMBER PIER
BUILDING, DUNOON
on FRIDAY, 2 SEPTEMBER 2016**

Present: Councillor Alex McNaughton (Chair)
Lorna Elliott, Community Governance Manager
Iain MacInnes, Lochgoil Community Council
Cathy Morrison, South Cowal Community Council
Iain McNaughton, Sandbank Community Council
Graham Revill, Kilmun Community Council
Fulton McInnes, Hunters Quay Community Council
Archie Reid, Strachur Community Council
Simon Richmond, Caledonian MacBrayne
Scott Goodwill, Caledonian MacBrayne
Keith Murray, Transport Scotland
Martin Arnold, Community Transport Officer
Verina Litster, Scottish Fire and Rescue

1. APOLOGIES

Apologies for absence were intimated by:

Gordon Ross, Western Ferries
Alan MacRaid, Interloch
Willie Lynch, Dunoon Community Council
Alistair McLundie, Western Ferries
Crawford John Richmond, Police Scotland

The Chair on behalf of the Cowal Transport Forum intimated that their thoughts are with the family of the young boy who tragically lost his life in Innellan this week.

2. MINUTES

The minute of the meeting of the Transport Forum 15 April 2016 was approved as a correct record subject to changes at Item 4. Ferries update to include:

- Passenger numbers are higher as compared to last year.
- Western Ferries currently has almost 100% reliability year to date.
- A planning application will be shortly submitted to replace the old berthing structure and linkspan at McInroy's Point.

3. TRANSPORT SCOTLAND

Keith Murray, Transport Scotland provided the following update:

- BEAR Scotland has been instructed to erect pedestrian signage at Cairndow.
- Pedestrian signs will also be erected at the Loch Fyne Oyster Bar as well as two reflective bollards on the corner of the road to make drivers aware of the kerb.
- Since the last A83 Taskforce meeting approximately £2,000,000 has been spent on the A83 and includes: barrier repairs, resurfacing works, additional safety fencing works, hillside drainage and improved drainage at 6 locations.

- Strone Point works will start in November and are expected to last twenty weeks.
- Plans are in place to widen the section of the Old Military Road which runs through Forestry Commission land. This will make the road two way on this section and reduce travel time by approximately 5 minutes.
- Proposed maintenance works in the area include: seven sites identified for resurfacing work, safety fencing and signage and lining. The budget for 2017-18 is £3,500,000. It was noted that the A83 is the only route in Scotland to receive this level of funding.

Action

Transport Scotland to look at the programme of scrub clearance to see if the Cairndow road and section as drivers pull out from the A815 can be included.

4. FERRIES UPDATE

Argyll Ferries

Simon Richmond and Scott Goodwill from Argyll Ferries provided the Forum with the following update:

- The Clyde and Hebrides contract has been signed and will come in force on the 1st October 2016.
- With regards to the The Dunoon Gourock Passenger Route contract, the first stage pre-qualifying process is complete and the second release of the invitation to tender will be out week commencing 5th September 2016.
- It is expected that the new contract will run from the 29th of June 2017 for a period of twelve years.
- Passenger numbers for the summer months at Colintraive, Wemyss Bay and Portavadie are up on last year.
- The passenger numbers for the Gourock to Dunoon sailing has decreased by 4% on last year's figures.
- Cowal Games passenger numbers were down 1% overall but up 3% on the Saturday and Bute Games were up in number of cars but down in number of passengers.
- The Ferry users group meeting will be held in October.
- A conversation was held around Argyll Ferries procedures for dealing with intoxicated passengers and drink related incidents. Procedures will be reviewed.
- Simon Richmond informed the Group that Cmal had not received the letter submitted by the transport forum.

Actions

Senior Area Committee Assistant to forward Simon Richmond the original letter that was sent to Cmal and he will progress the matter.

Western Ferries Update

As Captain McLundie had been unable to attend the meeting at short notice due to operational reasons following increased ferry traffic due to an unplanned road closure diversion due to an accident, there was no update from Western Ferries.

5. PUBLIC TRANSPORT UPDATE

(a) Sligrachan Turning Area

The Community Transport Officer informed the Group that works on the Sligrachan turning circle has been completed, with only some work around installing reflective bollards still to be completed. This turning circle will be ready for use by the buses on Monday 5th September 2016.

(b) Car Parking in Bus Stops at Mustering Area - Dunoon Pier

The Community Transport Officer informed the Group that currently there is an issue with cars parking in the bus stops at the mustering area of Dunoon Pier and that they have contacted the legal department to write to the taxi companies.

It was noted that the issue was not just taxis but also cars using the area. The Forum held a discussion regarding whether this area was included in the parking review which is currently out to public consultation.

The Community Transport Officer also informed the Group that McGills were currently looking at a reduced fare for people using the Glasgow service for local journeys and he will report back to the forum when an update on this is available.

Action

1. Councillor McNaughton will raise this issue at the Bute and Cowal Business Day on the 6th September 2016.
2. Community Governance Manager to raise Item with roads department regarding clarification on what enforcement can be put in place and if the parking review will have any impact on this situation.

6. ROADS UPDATE

A representative from the Roads department was not present at the meeting, therefore no update was provided.

(a) Congestion at Hunters Quay

Fulton McInnes, Hunters Quay Community Council informed the Group that a meeting had taken place between the Community Council, Western Ferries and the Roads Department but an agreement could not be reached at the point. It was also noted that Police Scotland did not attend the meeting.

Actions

1. Senior Area Committee Assistant to request a copy of the minutes for the meeting from the Roads Department.
2. Police Scotland to be asked to attend the next meeting specifically to discuss this item.
3. Community Governance Manager to create and circulate to the Group a briefing which outlines the best ways to log a request for a

service with Argyll and Bute Council and to include contact number, website links and process.

(b) **Progress Update on Implementation of VMS Signs**

Iain MacInnes informed the Group that he had a site meeting with the Contracts Manager regarding signage but at this point was no further forward.

Action

Community Governance Manager to raise this item with the Roads department to clarify where VMS signs will be situation, when they will be in place and who will be responsible for updating them. The Group requested that this item be seen as urgent with a response being emailed to the Forum.

It was noted that the turning circle sits with the Roads Department and not Transport Scotland. This item was therefore moved to agenda item 6. (c) of this minute.

(c) **Turning Circle**

Iain MacInnes advised the meeting that unfortunately the implementation of the turning circle has not been successful due to several unresolved issues which included coaches and cars parking in it so the city link bus is unable to get in, people booking the bus but it doesn't stop for them and City Link have advised that due to lack of winter treatment they will not be using the turning circle from November 2016 until March 2017.

It was noted that an agreement was already in place for the area to be gritted by both BEAR Scotland and Argyll and Bute Council.

Actions

1. Community Transport Officer to raise with Roads department whether a traffic enforcement order can be put in place.
2. Community Governance Manager and Iain MacInnes to draft a letter expressing all the concerns raised at the meeting. This letter should then be sent to Elected Members, Highlands and Islands MSP's, the Scottish Transport Minister, Chief Executive of Transport Scotland, City Link and West Coast Motors.

7. SCOTTISH WATER UPDATE

A representative from Scottish Water was not present at the meeting, therefore no update was provided.

8. POLICE SCOTLAND

Sergeant Richmond from Police Scotland had retrospectively submitted apologies for the meeting therefore no update was provided.

9. SCOTTISH FIRE AND RESCUE

Action

Verina Litster on behalf of Scottish fire and Rescue requested that the Forum raise a congestion issue caused by parking on both sides of the road in Edward Street, Dunoon with the Roads department as this could impede on Scottish Fire and Rescue being able to get an appliance through that stretch of road.

10. AOCB

Keith Murray informed the Group that the A83 Taskforce meeting will be held on Wednesday 7th September.

Action

The Community Governance Manager will draft a letter expressing the Cowal Transport Forums concern over poor attendance at the meeting and reiterating the importance of attendance at the meeting and also ask for this message to be endorsed by the Council Leader.

This letter will be sent to Scottish Water, Argyll and Bute Councils Roads Department and Police Scotland.

11. DATE OF THE NEXT MEETING

The next Cowal Transport Forum will be held on Friday 9th December at 10am in the Timber Pier Building, Dunoon.

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ARGYLL AND BUTE COUNCIL**BUTE AND COWAL AREA COMMITTEE****DEVELOPMENT AND INFRASTRUCTURE SERVICES****4th October 2016**

ARGYLL & BUTE STRATEGIC AND BUTE AND COWAL ECONOMIC DEVELOPMENT ACTION PLAN 2016/2021

1. EXECUTIVE SUMMARY

- 1.1 The purpose of this paper is to seek approval from the Bute and Cowal (B&C) Area Committee on the proposed B&C Economic Development Action Plan (EDAP), 2016/21 aligned to the overarching Strategic Argyll and Bute Economic Development Action Plan.
- 1.2 The content of the Strategic and B&C EDAPs fits with and contributes to the Single Outcome Agreement (SOA) long term objectives 2023 developed by the Community Planning Partnership.
- 1.3 It is important to note that the Strategic and B&C EDAPs are working documents so that economic opportunities can be captured and addressed as they arise during 2016/21.
- 1.4 The following recommendations are for consideration:
 - The B&C Area Committee notes the content of this paper.
 - The B&C Area Committee provides comments on the B&C Economic Development Action Plan, 2016/21 and endorses the plan as a working document as outlined in **Appendix 1**.
 - The B&C Area Committee notes the content of the *draft* Strategic EDAP (see **Appendix 2**) and provides any comments ahead of the Council's Environment, Development and Infrastructure (EDI) Committee in November 2016.

**ARGYLL & BUTE STRATEGIC AND BUTE AND COWAL ECONOMIC DEVELOPMENT
ACTION PLAN 2016/2021**

2. INTRODUCTION

- 2.1 The purpose of this paper is to seek approval from the B&C Area Committee on the proposed B&C EDAP, 2016/21 aligned to the overarching Strategic Argyll and Bute Economic Development Action Plan.

3. RECOMMENDATIONS

- 3.1 The recommendations for the B&C Area Committee are as follows:

- The B&C Area Committee notes the content of this paper.
- The B&C Area Committee provides comments on the B&C Economic Development Action Plan, 2016/21 and endorses the plan as a working document as outlined in **Appendix 1**.
- The B&C Area Committee notes the content of the *draft* Strategic EDAP (see **Appendix 2**) and provides any comments ahead of the Council's Environment, Development and Infrastructure (EDI) Committee in November 2016.

4. DEVELOPMENT, PREPARATION AND DELIVERY OF THE B&C EDAP

- 4.1 The overarching challenge for the B&C economy, aligned to the whole of Argyll and Bute, is to grow the population, achieving a positive net migration and an increase in young, working age residents. (Current projections suggest a decline of 27% of the B&C population by 2037; with a forecast that the working age population will fall by 37%).

- 4.2 The revised EDAP for B&C will now focus on opportunities for economic growth aligned to the four priorities (referred to as '4i's) outlined in Scotland's Economic Strategy:

- Investment;
- Innovation;
- Internationalisation; and
- Inclusive growth.

The 'Investment' priority in Scotland's Economic Strategy focuses on investment in 'Infrastructure'. Given that this is a significant issue for the B&C area, and for Argyll and Bute as a whole, 'Infrastructure' has been considered as a key priority. In addition, 'Islands' i.e. Bute has also been identified as a key priority.

- 4.3 A workshop session was held in Dunoon, on Monday, 23rd May 2016 to discuss the:
- revised structure based around the strategic priorities identified in Scotland’s Economic Strategy;
 - required specific, measurable, achievable, realistic and timebound (SMART) in–year milestones/actions to be delivered in order to achieve the proposed success measures, many in subsequent years; and
 - duration of the B&C EDAP, where it was recognised that this plan should focus on a longer time period i.e. five years, to allow for the achievement of outcomes.
- 4.4 There was a general consensus that ‘Investment’, ‘Infrastructure’ and ‘Innovation’ were three critical areas of focus. In addition there was an additional ‘i’ suggested i.e. ‘Influence’ as outlined in **Figure 1** below. However, it should be noted that all the ‘i’s noted are not mutually exclusive of each other. It was also requested that a discrete plan should be developed for Bute and one for Cowal (see **Appendix 1**).

Figure 1: Economic Growth Framework for B&C



- 4.5 To continue the inclusive approach, a draft B&C EDAP for 2016/21 was circulated to all elected members and other workshop attendees (including those that had sent their apologies) on 21st June 2016 with comments requested by 30th June 2016, in order to meet the timeline required for the submission of the paper to the August Area Committee. However, this report was subsequently delayed until the October B&C Area Committee due to the issues outlined in the following paragraph.
- 4.6 On consideration of all appropriate comments, suggestions and amendments that were captured and fed back, it became apparent that there were a number of common actions to be delivered in partnership by staff in the Economic Development and Strategic Transportation service with key stakeholders across all of Argyll and Bute's administration areas (as well as within). It was identified that there was a requirement for the preparation of a refreshed overarching Argyll and Bute Strategic EDAP, using the new structure in **Figure 1** above, to replace the current 2013-2018 document. Some of these issues were as follows:
- digital and mobile connectivity;
 - facilitation of housing development;
 - permanent solution to A83 to ensure the road remains open at all times;
 - the actions and outcomes to be developed and delivered through the Council's Single Investment Plan (includes a digital focus);
 - marketing and promotion of Argyll and Bute across key sectors;
 - business support with a focus on the delivery of the Business Gateway, Local Growth Accelerator Programme (50% funded by ERDF monies) across the whole of Argyll and Bute;
 - skills development and modern apprenticeship opportunities; and
 - access to key European funding sources such as Argyll and the Islands LEADER and European Maritime and Fisheries programmes.
- 4.7 In order for this action to be taken forward it was agreed, through notifying the chair of the B&C Area Committee, to bring a paper to the October meeting.
- 4.8 It is recognised that other substantive projects are also key to the sustainable economic growth of B&C, such as the completion of the new primary schools in Cowal; Dunoon Primary and Kirn Primary. In addition other transformational concepts such as a fixed link from Colintraive to Rhubodach are also being taken forward through the Single Investment Plan.
- 4.9 With regard to housing development for the B&C area this equates to the development of 195 houses by the end of 2021, of which circa 150 will be affordable homes and 45 will be private dwellings. Due to the existing supply of homes, it should be noted that the 55 new homes to be built in Rothesay will all be private houses.
- 4.10 Following approval by the Area Committee, officers will work to implement the key in-year milestones/actions as contained in the B&C EDAP and those in the overarching Strategic EDAP.

5. CONCLUSION

- 5.1 This report provides the B&C Area Committee with a revised area-based EDAP aligned as appropriate to the four priorities outlined in Scotland's Economic Strategy. This B&C EDAP is a working document for 2016/21 to enable economic growth opportunities to be included as they arise.
- 5.2 Further to feedback received from participants during the short consultation period in May and June 2016 it became apparent that there were a number of common actions to be delivered in partnership by staff in the Economic Development and Strategic Transportation service with key stakeholders across all of Argyll and Bute's administration areas (as well as within). It was identified that there was a requirement for the preparation of a refreshed overarching Argyll and Bute Strategic EDAP to replace the current 2013-2018 document.

6. IMPLICATIONS

- 6.1 The implications for the Bute and Cowal Area Committee are as outlined in **Table 6.1** below.

Table 6.1: Implications for the Bute and Cowal Area Committee	
Policy	The Bute and Cowal EDAP 2016/21 (and subsequent in-year plans) must align and adhere, as appropriate, to the Local Development Plan and the SOA Local/SOA long term objectives, 2016-2023.
Financial	The Bute and Cowal EDAP will ensure that the area's resources are allocated efficiently and effectively with regard to the economic development priorities and ambitions for Bute and Cowal. There will need to be annual consideration of best alignment between resources and priorities.
Legal	All legal implications at project level will be taken into consideration.
HR	The Bute and Cowal EDAP priorities will be resourced in terms of staff time in the context of the Council's annual service planning process and through shared staff resource discussions with Community Planning Partners.
Equalities	The Bute and Cowal EDAP will comply with all Equal Opportunities policies and obligations.
Risk	None.
Customer Service	The Bute and Cowal EDAP will provide internal and external customers with a clear articulation of the key priorities for developing the Bute and Cowal economy, thereby facilitating focus, effective resource planning and partnership working at the local level.

**Executive Director of Development and Infrastructure
Policy Lead, Cllr Aileen Morton**

12th September 2016

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APPENDIX 1: BUTE AND COWAL ECONOMIC DEVELOPMENT ACTION PLAN, 2016/21

It should be noted that the SMART actions outlined below will be undertaken by appropriate staff and teams of staff across the EDST Service.

INVESTMENT - COWAL

Investment in infrastructure (physical and digital), key sectors, business support, communities and people will in turn attract further business investment, stimulate economic activity and deepen access to the labour market in the Cowal area.

COWAL: INVESTMENT IN INFRASTRUCTURE - PHYSICAL/CAPITAL PROJECTS				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Rural growth is underpinned by a cohesive approach to regeneration. (Outcome 2)	Capital investment has successfully regenerated Cowal in a manner that optimises sustainable economic growth.	Refurbishment of the Queen’s Hall and public realm works Dunoon.	<ol style="list-style-type: none"> 1. Award Contract for Enabling Works: Contract awarded 5th May 2016 to OES Ltd. Works commenced on site 30th May 2016. 2. Award Contract for Asbestos Removals Works: Contract awarded 5th May 2016 to Chamic Industrial Services Ltd. Works programmed to commence on site 27th June 2016. 3. Award Queens Hall Refurbishment and Public Realm Works Contract: Currently evaluating the commercial envelope of the tender submissions and subject to the necessary approvals from the Committees of the Council the Contract should be awarded on 10th October 2016. 4. Main Works: Commence on site on 11th November 2016. 	Completion of Queen’s Hall refurbishment by May 2018.
		Potential Dunoon Conservation Area Regeneration Scheme (CARS).	<ol style="list-style-type: none"> 1. Dunoon CARS bid to be considered by June full Council. 2. Subject to Council approval Dunoon CARS bid to be submitted by 31st August 2016 to be considered by Historic Environment Scotland. 3. Subject to Council approval, approval of CARS funding bid by end of March 2017. 	Commencement and delivery on site over a five year period (2017/18 to 2022 inclusive).
		Dunoon identified as an Area for Action within the Local Development Plan where a ‘planning for real’ Charrettes process will be undertaken.	<ol style="list-style-type: none"> 1. SURF undertaking feasibility analysis on behalf of HIE. The analysis will identify actions which could strengthen the town’s capacity for growth and for attracting inward investment. The report will also consider the potential for a Dunoon Alliance for Action. Recommendations from the report are also likely to support an application to the Scottish Government Charrette programme. 2. Appropriate match funding to support a bid to Scottish Government would be required to be identified. 	Increased stakeholder collaboration, potentially as part of an Alliance for Action approach.

COWAL: INVESTMENT IN INFRASTRUCTURE - PHYSICAL/CAPITAL PROJECTS (continued)				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Areas within Argyll and Bute realise their potential through partnership working. (Outcome 1)	Integrated sustainable transport networks.	Smarter Choices Smarter Places project to identify potential improvements to accessibility in the Dunoon town centre in particular around the town centre ferry terminal.	1. Undertake Smarter Choices, Smarter Places feasibility study by end of March 2017.	Completion of feasibility study by end of March 2017.
		Town centre to town centre ferry links	1. Continue to lobby for a Dunoon-Gourock town centre to town centre vehicle and passenger ferry service.	Establishment of vehicular/passenger town centre to town centre service by June 2017.
COWAL: INVESTMENT IN KEY SECTORS AND BUSINESS SUPPORT				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
The environment is part of the solution to a growing economy. (Outcome 1)	Cowal recognised as an accessible location for documentary/film production.	Documentary and film production in Cowal.	1. Attract 4 documentary/film productions to Cowal by end of March 2017. 2. Calculate the spend generated by production activity by end of March 2017.	An increase in spend from documentary/film activity (evidence based from 2016) by end of 2021.
Entrepreneurship is at the heart of all we do. (Outcome 1)	Sustainable and growing businesses in Argyll and Bute.	Roadshow across the Cowal business community to promote available business support with a focus on the EDFR funded Local Growth Accelerator Programme, the LEADER Enterprise funding and the LEADER Farm Diversification funding.	1. The Head of Economic Development & Strategic Transportation accompanied by Business Gateway staff will repeat Business Lunch event held late 2015 in Dunoon in the autumn of 2016.	Establish new and grow existing relationships between the Council and the Cowal business community.

COWAL: INVESTMENT IN COMMUNITIES				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Areas within Argyll and Bute realise their unique potential through partnership working. (Outcome 1)	Thriving, sustainable and successful Cowal Communities and the Third Sector.	Refurbishment of Blairmore Village Hall.	1. Assist with an application to the Big Lottery Fund Growing Community Assets and others as appropriate during 2015/16.	Blairmore Village Hall is refurbished as per community requirements by spring 2019.
		Development of Dunoon Community Sports Centre.	1. Assist with the development of Dunoon Community Sports Centre with key input from Culture and Leisure Services.	Dunoon Community Sports Centre is refurbished by spring 2018.
		Development of the Argyll Mausoleum	1. Continue to support Historic Kilmun to develop a tender for a business, funding and marketing plan. 2. Assist Historic Kilmun with an application to the Heritage Lottery Fund during 2016/17 for Argyll Mausoleum, with input from Amenity Services.	Argyll Mausoleum has a sustainable future as a key visitor attraction.
COWAL: INVESTMENT IN PEOPLE				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Everyone in Argyll and Bute is supported to be ambitious and realise their full potential. (Outcome 3) Education and training opportunities are aligned to economic development opportunities both within Argyll and Bute and nationally. (Outcome 3)	Education and skills training opportunities are aligned to economic development opportunities within Cowal.	Dunoon Grammar School, Work Based Vocational Learning (WBVL) programme. A cornerstone of the WBVL is the EXite into employment (EXite) programme which is a course aimed at young people (Secondary School Years S4 to S6). The Principal Contractors for the physical works in Dunoon are required to provide the programme of placements covering the core building/ construction disciplines / trades and key project support disciplines submitted in their Tender Submission.	1. Each individual placement will be provided between August through to April of the relevant academic year during the construction phase. 2. Each individual placement will be provided on the basis of a half day or full day block each working week, Thursday or Friday, depending on availability. 3. The location of the placement is generally to be within the Dunoon and wider Cowal area.	Young people progress into work or further education of higher education further to the completion of a relevant and meaningful work placement.

INTERNATIONALISATION – COWAL

Enable Cowal to take advantage of international opportunities by rethinking its role in an evolving global context.

INTERNATIONALISATION – PROMOTION AND MARKETING OF COWAL				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Argyll and Bute has a positively promoted image within and outwith its area boundary. (Outcome 1)	Cowal is a destination of choice for families, individuals and businesses to relocate, live and work.	Delivery of the Marketing Action Plan.	<ol style="list-style-type: none"> 1. Promotion of success of major capital regeneration projects and venue marketing, such as the Queens Hall. 2. Joined up marketing of local events in partnership with Dunoon BIDS group e.g. Cowal Games, Scottish Rally, half marathons/10k, National Mod, World Highland Dancing Championships, music festivals, etc. - attractive for visitors and also for people who may decide to move there. 	<p>Print and digital materials available for Argyll and Bute Council and its partners (2017/18 and ongoing).</p> <p>Increase in visitors to events (evidence based with 2016).</p>

INVESTMENT - BUTE

Investment in Bute’s infrastructure (physical and digital) will in turn attract further business investment, stimulate economic activity and deepen access to the labour market.

BUTE: INVESTMENT IN INFRASTRUCTURE - PHYSICAL/CAPITAL PROJECTS				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Rural growth is underpinned by a cohesive approach to regeneration. (Outcome 2)	Capital investment has successfully regenerated Bute in a manner that optimises sustainable economic growth.	Refurbishment of the Rothesay Pavilion (grade A heritage asset).	<ol style="list-style-type: none"> 1. Enabling contract started on site 18th April 2016 - contractor John Brown (Strone) Ltd. 2. Enabling contract due to complete on 22nd July 2016 although this is likely to be extended due to the extent of specialist concrete repairs that are necessary following the down taking of all ceilings (worse condition than anticipated). The extent of potential delay is currently being assessed. 3. Tender main works package – currently planned to go to tender during first week in September with a return in mid-October 2016. This may be affected by the potential delay to the enabling works highlighted above. 4. Main works currently planned to start in March/April 2017 but may be delayed for reasons outlined above. 	Anticipated completion of Rothesay Pavilion, July 2018. Total economic floorspace, 2,038 sqm; total floorspace including circulation/WCs etc., 3,880sqm; creation of up to 15 full-time equivalent (FTE) jobs (management of Pavilion); creation of up to 12 FTE jobs in the rooftop offices let to social enterprises; and construction employment estimated to be circa 80 of which circa 4 will be apprenticeships.
		Rothesay Townscape Heritage project.	<ol style="list-style-type: none"> 1. Preparation and submission of Rothesay TH Development stage 2 bid to Heritage Lottery Fund (HLF) by March 2017. 2. Charrette guiding principles being taken forward through TH and Bute Alliance. 3. Finding a sustainable future for Royal Hotel subject to analysis from SURF and forthcoming options appraisal to be undertaken during 2016/17 – funding secured through Rothesay TH. 	<p>Stage 2 HLF decision anticipated July 2017.</p> <p>Completion of Rothesay TH project by 2022.</p>

BUTE: INVESTMENT IN KEY SECTORS AND BUSINESS SUPPORT				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Entrepreneurship is at the heart of all we do. (Outcome 1)	Sustainable and growing businesses in Argyll and Bute.	Roadshow across the Bute business community to promote available business support with a focus on the EDRF funded Local Growth Accelerator Programme, the LEADER Enterprise funding and the LEADER Farm Diversification funding.	1. The Head of Economic Development & Strategic Transportation accompanied by Business Gateway staff will repeat Business Lunch event held late 2015 in Rothesay in the autumn of 2016.	Establish new and grow existing relationships between the Council and the Bute business community.
		New business start-ups by the refugee population on Bute.	1. Business Gateway to work with X-Forces during 2016 to assist business starts-up on Bute.	Established new business activity on Bute.

INNOVATION - BUTE

Bute must foster a culture of innovation alongside specific initiatives.

BUTE: INNOVATION - ENTREPRENEURSHIP				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Entrepreneurship is at the heart of all we do. (Outcome 1)	Argyll and Bute is recognised as a key location for enterprise and entrepreneurial activity.	Increase the level of entrepreneurship throughout Bute.	1. Develop actions that align with social enterprise activities such as Vital Spark, within a pop up shop environment to engender creativity on the island, linking specifically to work with young people and capacity building. This would be undertaken as part of Rothesay Townscape Heritage development stage to not only gauge community and business reaction, but allow feedback and develop ideas to the point of creation of new start-ups, which will then feed into Business Gateway support.	Increase in enterprise and entrepreneurship activity by end of 2018 (evidence based with 2016).

INTERNATIONALISATION – BUTE

Enable Bute to take advantage of international opportunities by rethinking its role in an evolving global context.

BUTE: INTERNATIONALISATION – PROMOTION AND MARKETING OF BUTE				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Argyll and Bute has a positively promoted image within and outwith its area boundary. (Outcome 1)	Bute is a destination of choice for families, individuals and businesses to relocate, live and work.	Delivery of the Marketing Action Plan.	<ol style="list-style-type: none"> 1. Promotion of success of major capital regeneration projects and venue marketing, such as the Rothesay Pavilion. 2. Joined up marketing of local events e.g. Highland Games, Music Festival, Jazz Festival, 'T in the Port', etc. - attractive for visitors and also for people who may decide to move there. 	<p>Print and digital materials available for Argyll and Bute Council and its partners (2017/18 and ongoing).</p> <p>Increase in visitors to events (evidence based with 2016).</p>

INCLUSIVE GROWTH – BUTE

Bute is recognised as an area that promotes fair and equitable inclusive growth.

BUTE: INCLUSIVE GROWTH – SKILLS DEVELOPMENT				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Education and training opportunities are aligned to economic development opportunities both within Argyll and Bute and nationally. (Outcome 3)	Robust and sustainable engagement between employers and education.	Work with Mount Stuart regarding the development of an education/research campus in Rothesay with links to British and American Universities.	<ol style="list-style-type: none"> 1. Work with Mount Stuart Trust in partnership with Bute Alliance to assist in securing the facility and progress local educational links to meet the needs of the community. 	Active use of local resource, links to education facilities and delivery. Rothesay as a destination for a high quality education facility and tourism.

APPENDIX 2: ARGYLL AND BUTE STRATEGIC ECONOMIC DEVELOPMENT ACTION PLAN, 2016/21

INVESTMENT

Investment in infrastructure (physical and digital), islands, key sectors, business support, communities and people will in turn attract further business investment, stimulate economic activity and deepen access to the labour market for Argyll and Bute.

INVESTMENT IN INFRASTRUCTURE - PHYSICAL/CAPITAL PROJECTS					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Areas within Argyll and Bute realise their potential through partnership working. (Outcome 1)	Integrated sustainable transport networks.	Permanent solution to the surrounding of the A83 to ensure the road remains open at all times. Upgrade of the A82 and A85.	1. Ongoing lobbying to the Scottish Government by elected members in partnership with the private sector.	Reduction in the number of days the A83 is unavailable. Recognition by the Scottish Government on the strategic importance of the trunk roads through Argyll.	Argyll and Bute Council and local communities.
Buildings and land use are optimised to best sustain economic growth. (Outcome 2)	External infrastructure funding levered into Argyll and Bute	Preparation and delivery of a Single Investment Plan.	1. Analyse existing documents, identify key projects and sites by the end of March 2017. 2. Identify partners, solutions, costs, responsibilities and funding by end of March 2017. 3. Finalise plan and present to members and Community Planning Partnership by end of March 2017.	Production of the Single Investment Plan Actions during 2017/18. Inclusion of specific actions to take forward in the strategic and /or area-based EDAPs for 2018 until 2021.	Argyll and Bute Council (Strategic Transportation Policy Officer)
INVESTMENT IN DIGITAL INFRASTRUCTURE – BROADBAND AND MOBILE					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
The digital network is equitable to high standards experienced across Scotland. (Outcome 2)	Full coverage of superfast broadband connectivity across Argyll and Bute	Highlands and Islands project in partnership with BT (including Giga Plus Argyll Project).	1. Continue to lobby the Highlands and Islands project in partnership with BT to achieve full coverage.	Capacity to deliver next generation broadband to 95% of premises by 2018. Full coverage by 2021. As indicated by the Scottish Government to the R100 programme.	Argyll and Bute Council (Digital Liaison Officer), HIE, BT and Community Broadband Scotland (CBS).

INVESTMENT IN DIGITAL INFRASTRUCTURE – BROADBAND AND MOBILE (continued)					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
The digital network is equitable to high standards experienced across Scotland. (Outcome 2)	Increased coverage of mobile connectivity across Argyll and Bute.	Home Office led Emergency Service Mobile Communication Programme (ESCMP) to extend 4G coverage. Increased commercial coverage from MNOs.	<ol style="list-style-type: none"> 1. Continue to assist EE to extend mobile coverage across Argyll and Bute, also engage with Home Office to assist in the network extension programme in extreme rural locations. 2. Continue to lobby Mobile Network Operators (MNOs) to extend commercial coverage. 	<p>ESCMP has full coverage by 2017 prior to Airwaves transfer 2020.</p> <p>MNOs have their target of 98% of all premises to have 4G coverage by 2020.</p>	Argyll and Bute Council (Digital Liaison Officer), Home Office, EE and Cornerstone Telecommunications Infrastructure Limited (CTIL) (network partnership between Vodafone and O2)
INVESTMENT IN ISLANDS (INCLUDING INFRASTRUCTURE INVESTMENT)					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Areas within Argyll and Bute realise their potential through partnership working. (Outcome 1)	The islands in the Argyll and Bute area are thriving through taking advantage of opportunities to diversify their economic base.	Argyll and the Islands Taskforce activity.	<ol style="list-style-type: none"> 1. Islands Connections event, October 2016. 2. Consulting island communities with regard to support and content of event. 3. Engaging with Scottish Government Islands Bill consultations. 	<p>Completion of Islands Connections event.</p> <p>Argyll and Bute to positively influence the Scottish Government Islands Bill.</p>	Argyll and the Islands Taskforce activity.
	External infrastructure funding levered into the island communities.	Preparation and delivery of a Single Infrastructure Plan with regard to ferries.	<ol style="list-style-type: none"> 1. Analyse existing documents with regard to ferry services and capacity by September 2016. 2. Work with Calmac to develop solutions and responsibilities by September 2016. 3. Finalise plan (including ferry issues) and present to members and Community Planning Partnership, November 2016. 	Production of the Single Investment Plan Actions during 2017/18. Inclusion of specific actions to take forward in the strategic and /or area-based EDAPs for 2018 until 2021.	Argyll and Bute Council and Calmac.

INVESTMENT IN ISLANDS (INCLUDING INFRASTRUCTURE INVESTMENT (continued))					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Education and training opportunities are aligned to economic development opportunities both within Argyll and Bute and nationally. (Outcome 3)	Education and skills training opportunities are aligned to economic development opportunities across the island communities.	Modern apprenticeship opportunities.	1. Work in partnership with Skills Development Scotland and Calmac to identify modern apprenticeship opportunities.	Increase uptake in modern apprenticeship opportunities for island residents by the end of 2018 (evidence based with 2016).	Argyll and Bute Council and Calmac.
INVESTMENT IN KEY SECTORS AND BUSINESS SUPPORT					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1)	Argyll and Bute is recognised as an all year round tourism destination	Collate market intelligence on the tourism market across Argyll and Bute and its administrative areas.	1. Establish (as far as practicable) a tourism baseline for Argyll and Bute based on identified key attractions and subsequent analysis.	Completion of baseline for end of 2017.	Argyll and Bute Council.
		Support Argyll and the Isles Tourism Co-operative (AITC) in its activities, linked to the Council's objectives and the Tourism Strategy.	1. Engage with tourism businesses to develop an understanding of their plans and requirements for future growth and expansion across Argyll and Bute and support in value added activities. 2. Collaborate and build relations with other complementary local authorities on the west coast for aligned marketing and growth approach.	Attract further tourism sector investment to Argyll and Bute by end of 2021 (evidence based with 2016).	Argyll and Bute Council and AITC.
Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1)	Sustainable growth in tourism through skills development with Argyll and Bute as a whole being accredited as a World Host destination.	Roll-out World Host training.	1. Work in conjunction with Business Gateway and AITC to promote and encourage business uptake of World Host training.	Increased number of businesses placing staff through accredited World Host training by end of 2018 (evidence based with 2016).	Argyll and Bute Council (Business Gateway Team) and AITC.

INVESTMENT IN KEY SECTORS AND BUSINESS SUPPORT (continued)					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1)	A recognised and sustainable cruise ship market value chain for Argyll and Bute..	Work with partners, improved research, relations and proactive promotion of the region.	<ol style="list-style-type: none"> 1. Research cruise ship market structure and identify growth opportunities 2. Proactively market the region to prospective new companies. 3. Maintain current relations and keep up to date with market needs. 4. Ensure Argyll and Bute is packaged effectively alongside the rest of the West Coast of Scotland. 	Increase cruise ship visits at ports and increase passenger volume across Argyll and Bute as a whole by 2021 (evidence based with 2016).	Argyll and Bute Council (Economic Growth Team).
Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1)	A sustainable food and drink industry supply chain that adds value across all it key components (primary producers to processors) in order to generate economic growth, improved provenance and profile for Argyll and Bute.	Support the development of the aquaculture sector through the recommendations of the Economic Forum.	<ol style="list-style-type: none"> 1. Engage with aquaculture businesses to develop an understanding of their plans and requirements for future growth and expansion within Argyll and Bute by end of March 2017. 2. Feed into the Scottish Government's 'Review of the Aquaculture Consenting Regime' in collaboration with colleagues from Marine Planning by end of March 2017. 	<p>Attract and measure level of aquaculture investment to Argyll and Bute by the end of 2021.</p> <p>Adopt recommendations of the consenting review.</p>	Argyll and Bute Council (Economic Growth Team), HIE, AITC, VS, Scotland Food and Drink.
		Support Food from Argyll in its development.	<ol style="list-style-type: none"> 1. Grow a portfolio of successful Argyll and Bute food and drink case studies with recommendations to feed into the development of Food from Argyll by end of March 2017. 2. Collaborate with other local authorities on the west coast for a concerted marketing and growth approach, including a focus on a food and drink trail by end of March 2017. 3. Explore the above as a potential Argyll and the Islands LEADER co-operation project. 	Growth of Food from Argyll and/or West Coast food & drink brand(s) by 10 producers across the whole of Argyll and Bute by the end of 2018.	Argyll and Bute Council (Economic Growth Team), HIE, AITC, VS, Scotland Food and Drink.

INVESTMENT IN KEY SECTORS AND BUSINESS SUPPORT (continued)					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Education and training opportunities are aligned to economic development opportunities both within Argyll and Bute and nationally. (Outcome 3)	Forestry industry has moved up the value chain.	Greater access to local training and employment opportunities for the forestry sector.	<ol style="list-style-type: none"> 1. Review of Forest and Woodland Strategy in conjunction with Forestry Commission Scotland to establish baselines for training and employment opportunities and identify key growth opportunities for the forestry sector in Argyll and Bute. 2. Develop a close working relationship with University of the Highlands and Islands (UHI) by working on securing inward investment and local training opportunities. 3. Through initial biomass discussions with businesses with input from Business Gateway and in partnership with HIE and participation in wood fuel forums throughout the year, gather market intelligence to identify gaps and opportunities for Argyll and Bute. 	<p>Establish a baseline and identify sustainable forestry activities and opportunities for Argyll and Bute by early 2018.</p> <p>Increased local take up of training opportunities by end of 2018 (evidence based with 2016).</p> <p>Encourage development of wood biomass power facilities throughout Argyll and Bute.</p>	Argyll and Bute Council (Economic Growth and Business Gateway Teams), HIE, Skills Development Scotland (SDS) and Scottish Forestry Commission (SFC).
Entrepreneurship is at the heart of all we do. (Outcome 1)	Sustainable and growing businesses in Argyll and Bute.	Business Gateway – Local Growth Accelerator Programme where 50% of funding has been secured from the European Regional Development Fund (ERDF).	<ol style="list-style-type: none"> 1. Launch of Local Growth Accelerator Programme (autumn 2016). Argyll and Bute Council area annual targets to the end of 2018: <ul style="list-style-type: none"> • Specialist Advice: 12 businesses assisted with one to one advice. • Growth Grant: 12 businesses supported with grant funding. • Graduate Placement Service: 4 businesses supported with six to twelve month graduate placements. • Growth Workshops: 144 attendees at 24 workshops, 48 businesses assisted. • Regional Specific Entrepreneurial Support: 12 businesses assisted with advice, information or events. • Key Sector Support: 33 businesses assisted with advice, information or events. 	<p>Successful delivery of the Local Growth Accelerator Programme with associated outcomes by end of December 2018.</p> <p>Meeting European compliance rules resulting in 100% draw down of European funding claims (ERDF and LEADER) from the Scottish Government.</p>	Argyll and Bute Council Business Gateway Team.

INVESTMENT IN COMMUNITIES					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
<p>Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1)</p> <p>Rural growth is underpinned by a cohesive approach to regeneration. (Outcome 2)</p>	<p>Maximise European funding and Argyll and Bute's policy influence in order to promote sustainable economic growth and regeneration across Argyll and Bute.</p>	<p>Argyll and the Islands LEADER programme, 2014-2020.</p>	<ol style="list-style-type: none"> Given that the Argyll and Bute Council is the Accountable Body for LEADER and EMFF, submit a paper to the Environment, Development and Infrastructure (EDI) Committee on 12th August 2016 to seek approval for the formal launch of LEADER on Monday, 15th August 2016. Development of the Small Business Support Scheme and Farm Diversification during July 2016. Develop and prepare scoring paperwork for LEADER projects by end of September 2016. Ongoing work with communities and project applicants on initial expressions of interest and then applications as appropriate. First anticipated LEADER Local Action Group meeting is 27th October 2016. 	<p>Number of rural economic development projects supported by 2018.</p> <p>Achieving spend of circa. £9m throughout Argyll and Bute through a combination of LEADER and additional levered-in funding by 2018.</p> <p>Compliant completion of the Argyll and the Islands LEADER 2014-2020 programme by end of 2020.</p>	<p>Argyll and Bute Council (European Team) and Argyll and the Islands LEADER Local Action Group.</p>
		<p>Argyll and the Ayrshires EMFF (European Maritime and Fisheries Fund) programme, 2014-2020.</p>	<ol style="list-style-type: none"> Finalised Framework Agreement between Argyll and Bute Council and Marine Scotland by the end of August 2016. Establishment of joint marketing material for the Fisheries Local Action Group with the Ayrshires by the end of September 2016. Seek programme guidance and application forms from Marine Scotland in order to launch the programme before the end of 2016. 	<p>Number of EMFF supported projects across the Argyll and the Ayrshires FLAG area by 2018.</p> <p>Compliant completion of the Argyll and the Ayrshires EMFF 2014-2020 programme by end of 2020.</p>	<p>Argyll and Bute Council (European Team) and Argyll and the Ayrshires Fisheries Local Action Group (FLAG).</p>
<p>Areas within Argyll and Bute realise their unique potential through partnership working. (Outcome 1)</p>	<p>Thriving, sustainable and successful Argyll and Bute Communities and the Third Sector.</p>	<p>Generic support to communities and third sector organisations to access funding information.</p>	<ol style="list-style-type: none"> Number of communities and third sector organisations accessing the Funding Alert and amount of funding secured as a consequence. Measured annually. By end of March 2017. 	<p>Ongoing sustainable communities that have access to the appropriate support information.</p>	<p>Argyll and Bute Council (Social Enterprise Team).</p>

INVESTMENT IN PEOPLE					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
<p>Everyone in Argyll and Bute is supported to be ambitious and realise their full potential. (Outcome 3)</p> <p>Education and training opportunities are aligned to economic development opportunities both within Argyll and Bute and nationally. (Outcome 3)</p>	<p>Education and skills training opportunities are aligned to economic development opportunities within Argyll and Bute .</p>	<p>Council's Modern Apprenticeship Programme.</p>	<p>1. Work with appropriate Council departments to encourage the uptake of modern apprenticeships throughout 2016/17.</p>	<p>Increased uptake of Council modern apprenticeships by end of 2018 (evidence based with 2016).</p>	<p>Argyll and Bute Council and SDS.</p>

INNOVATION

Argyll and Bute Council must foster a culture of innovation alongside specific initiatives.

INNOVATION - ENTREPRENEURSHIP					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Entrepreneurship is at the heart of all we do. (Outcome 1)	Argyll and Bute is recognised as a key location for enterprise and entrepreneurial activity.	Increase the level of entrepreneurship throughout Argyll and Bute.	<ol style="list-style-type: none"> 1. Work with Argyll College UHI and HIE to take forward the concept of a Coastal Communities Centre for Creativity and Enterprise and relevant qualifications in Entrepreneurship for businesses by the end of 2016. 2. Business Gateway to assist in facilitating a survey to micro businesses on what the demands and gaps are with regard to entrepreneurship and enterprise skills development by the end of 2016. 	Increase in enterprise and entrepreneurship activity by end of 2018 (evidence based with 2016).	Argyll and Bute Council, Argyll College UHI and HIE.
INNOVATION – DOING THINGS DIFFERENTLY					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1) Argyll and Bute embraces digital opportunities. (Outcome 1)	Argyll and Bute has a robust profile through social media and a robust tourism sector.	Building on the Explore Argyll and the Isles suite of leaflets use digital and social media more innovatively to increase awareness of the Argyll and Bute area as a place to live, work and visit.	<ol style="list-style-type: none"> 1. Scope out how the Council’s website and social media facilities can be used more innovatively (e.g. promoting a series of events in an area) to encourage more people to visit and/or relocate to the area (set a baseline of activity). 2. Work with businesses to assess the scope for joint ticketing to attractions across Argyll and Bute. 3. Identify key business figures and/or celebrities to champion Argyll and Bute. 	<p>Exponential increase in social media reach and website visits by end of 2018 (measure against 2016 baseline).</p> <p>Joint ticket deals to increase visit to attractions by 10% by end of 2020 (measure against 2016 baseline).</p> <p>Increase traction in media (evidence base required) through coverage of celebrity champions by the end of 2020.</p>	Argyll and Bute Council (Promotions and Marketing Officer) and tourism businesses through AITC.

INTERNATIONALISATION

Enable Argyll and Bute Council to take advantage of international opportunities by rethinking its role in an evolving global context.

INTERNATIONALISATION – PROMOTION AND MARKETING OF ARGYLL AND BUTE					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Argyll and Bute has a positively promoted image within and outwith its area boundary. (Outcome 1)	Argyll and Bute is a destination of choice for families, individuals and businesses to relocate, live and work.	Delivery of the Marketing Action Plan.	<ol style="list-style-type: none"> 1. Develop a digital picture library which includes images of areas across Argyll and Bute. 2. Promote Argyll and Bute as a place to stay or relocate – develop case studies for difference audiences. 	<p>Photo library complete for use by Argyll and Bute Council and partners (2017/18 and ongoing).</p> <p>Case study subject(s) identified, stories written and library created (2017/18 and ongoing).</p>	Argyll and Bute Council (Promotions and Marketing Officer)
		Delivery of the Marketing Plan for the Argyll Sea Kayak Trail.	<ol style="list-style-type: none"> 1. Promotion of the Argyll Sea Kayak Trail through the discrete marketing plan for that project. 	<p>National and international recognition of the recreational activities such as kayaking in Argyll and Bute.</p>	
<p>Argyll and Bute has a positively promoted image within and outwith its area boundary. (Outcome 1)</p> <p>Education and training opportunities are aligned to economic development opportunities both within Argyll and Bute and nationally. (Outcome 3)</p>	Education and skills training opportunities are aligned to economic development opportunities within Argyll and Bute.	Securing inward investment and local employment/training opportunities for Argyll and Bute.	<ol style="list-style-type: none"> 1. Develop a close working relationship with Scottish Development International (SDI), Highlands and Islands Enterprise (HIE) and Argyll College UHI to identify and attract inward investment to Argyll and Bute. 2. Focus on opportunities in Argyll and Bute that could secure funding from the Council via the Inward Investment Fund (£1m) and Rural Resettlement Fund (£500k). 	<p>Increased take up in training opportunities linked to inward investment local job opportunities by the end of 2018.</p> <p>Dissemination and delivery of the Council wide Inward Investment Fund (£1m) and Rural Resettlement Fund (£500k).</p>	Argyll and Bute Council (Economic Development), HIE, SDI and Argyll College UHI.

INTERNATIONALISATION – GLOBAL NETWORKS AND CONTACTS					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1) Argyll and Bute has a positively promoted image within and outwith its area boundary. (Outcome 1)	A sustainable food and drink industry supply chain that adds value across all it key components (primary producers to processors) in order to generate economic growth, improved provenance and profile for Argyll and Bute.	Strengthen the region’s twinning arrangement with the Bavarian district Amberg-Sulzbach to expand Argyll and Bute’s international network.	<ol style="list-style-type: none"> 1. Complete a successful twinning visit to Amberg-Sulzbach in August 2016 in order to expose businesses to international markets and share best practice and expertise in economic growth of the food and drink sector. 2. Convene a task force for collaborative projects by end of 2016 and promote activity with businesses through Business Gateway and in partnership with HIE. 3. Explore opportunities for an Argyll and the Islands LEADER co-operation project focusing on this theme. 	<p>Promotional information on the two areas appears on the Amberg-Sulzbach and Argyll and Bute Council digital platforms</p> <p>Local businesses capitalise on potential market opportunities in Amberg-Sulzbach and/or wider Bavaria.</p> <p>Local food/drink producers participate in a LEADER co-operation project.</p>	Argyll and Bute Council, Amberg-Sulzbach and the private sector.
		Sharing of good practice from international food and drink trade shows and events.	<ol style="list-style-type: none"> 1. Council attends/supports industry representatives to attend international food and drink trade shows and events. 	Trade show attendance (identify trade shows and quantify).	

INCLUSIVE GROWTH

Argyll and Bute is recognised as an area that promotes fair and equitable inclusive growth.

INCLUSIVE GROWTH – SKILLS DEVELOPMENT					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Education and training opportunities are aligned to economic development opportunities both within Argyll and Bute and nationally. (Outcome 3)	Robust and sustainable engagement between employers and education.	Argyll and Bute Developing the Young Workforce (DYW) Regional Group.	1. Economic Development, in partnership with Education colleges, Argyll College UHI, Skills Development Scotland and HIE to assist the private sector to prepare and submit the Argyll and Bute DYW Regional Group bid to the Scottish Government by end of September 2016.	Delivery of the 11 Wood Commission Recommendations and associated key performance indicators to be taken forward by DYW Regional Groups by the end of March 2019.	Argyll and Bute Council, Argyll College UHI, SDS, HIE and the private sector.
INCLUSIVE GROWTH – EQUITY OF EMPLOYMENT OPPORTUNITIES					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Everyone in Argyll and Bute is supported to be ambitious and realise their full potential. (Outcome 3)	Education and skills training opportunities are aligned to economic development opportunities within the Argyll and Bute area.	Preparation prior to devolved Welfare agenda.	1. In partnership with other appropriate Council departments input to the preparation of the Welfare agenda for Scotland prior to being devolved to the Scottish Government on 1 st April 2017.	Council's Employability Team is integral to the delivery of the Welfare agenda during 2017/18.	Argyll and Bute Council and other local authority areas across Scotland.

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School profile 2015/16



Dunoon Grammar School
Area Committee Report October 2016



School Profile 2015/2016

School Name Dunoon Grammar School
School Address Ardenslate Road, Dunoon, PA23 8LU
Head Teacher David Mitchell

Vision and Values

Our Vision

We see Dunoon Grammar School as a school at the heart of our community where we are striving together to do our best with pride.

Our Values

- Wisdom
- Justice
- Compassion
- Integrity

Furthermore as a learning community we strive to promote the values of: -

- Respect
- Honesty
- Responsibility

Our Aims

- To provide the best learning experiences for all our learners, using expertise from within and out with the school
- To have the highest expectations of all within our learning community so that each individual experiences success and reaches her/his full potential
- To provide support systems which nurture the personal growth of each individual within our school community
- To develop active citizens and responsible stewards of our world

Recognising Wider Achievement

Curriculum Structure

We have continued to develop our curriculum to meet the needs of our all pupils. We have made further visits to other Secondary schools to discuss their curriculum structure and how they timetable their options. We have introduced a number of new subjects to our curriculum. In S3 and S4 we now offer the John Muir award, in S4 we offer Maritime Studies and have further developed our vocational package (EXite). We also offer Mandarin to our S6 pupils. S1 and S2 pupils follow a general course and study 14 subjects. At the end of S2, pupils personalise their learning and select 9 subjects to study. Young people will then select 7 National Qualification to study in S4. S5/6 pupils have the opportunity to select 5 National 5 or Higher Qualifications.

S1 and S2 Curriculum

Curricular Area	Language and Literacy		Maths and Numeracy	Social Subjects	Science	Expressive Arts			Technologies		Health and Wellbeing			RMPs
Subject	English	Modern Languages	Maths	Geography History Modern St	Biology Chemistry Physics	Art and Design	Drama	Music	Design and Technology	IT	PE	Home Ec	PSE	RE
Number of periods	4	3	4	3	3	2	2	1	2	2	2	1	1	1
Interdisciplinary Learning Topics														

S3 Curriculum

All pupils will study English and Maths and two periods of core PE, one period of RMPs and one period of Personal and Social Education.

Curricular area	Languages	Social Subjects	Science	Expressive Arts	Technologies	Health and Wellbeing	Free choice
Subjects	French German Gaelic	Geography History Modern Studies RMPs	Biology Chemistry Physics	Art and Design Drama Music	Design and Manufacture Graphic Communication Practical Craft Skills Business Management Computing Science Administration and IT	Physical Education Hospitality	1 x any subject Free choice for pupils Choice will include: Hairdressing Child Care STEM course

S4 Curriculum

Pupils will continue to study Maths and English and select a further 5 National qualifications

Options	Option1	Option 2	Option 3	Option 4	Option 5
Subjects available	Biology Chemistry Computing Science Drama Gaidhlig John Muir Award Maritime Studies Modern Studies Sport and Recreation	Art and Design Creative Digital Media Design and Manufacture French Gaelic Learners Hospitality Music Physics Practical Craft Skills Support for Learning	Business Management Chemistry Early Education and Childcare EXite Geography German Hospitality Religious Studies	Administration and IT Art and Design Biology Computing Science Construction Hairdressing History Rural Skills	Art and Design Business Management EXite Graphic Communication Physical Education Practical Craft Skills

For session 2016-17 we will offer the following new subject - Energy Engineering

S5/6 Curriculum

Options	Option 1	Option 2	Option 3	Option 4	Option 5	Option 6 1 period choice
Subjects available at National 4 and National 5 level	Business Management Cake Decorating Cosmetology Early Education and Childcare Engineering Skills English	Art and Design Computing Science Personal finance Maths Modern Studies	Art and Design Business Management Construction Design and Manufacture Hairdressing History Physics Practical Metalwork Support for Learning	Biology English Geography Graphic Communication Hospitality Travel and Tourism Youth Achievement award	Administration Biology Hairdressing Hospitality Lifeskills Maths Maths Physical Education Sports Leadership	Columba 1400 Interact (Rotary) PE (Core) Pupil View magazine Religious Studies School Media Team SQA football referee Bench Making Senior Pupil Leadership Kirn Primary School
Subjects available at Higher Level and Ad Higher Level	Administration and IT Biology Business Management Drama English Physics (AH) RMPs	Art and Design Biology (AH) Chemistry Computing Early Education Maths Modern Studies	Art Art (AH) Business Management Design and Manufacture Gaidhlig (AH) Geography German History Music(AH) Physics	Biology Chemistry Chemistry (AH) English French(AH) Mandarin Graphic Communication Graphic Communication(AH) Physics Geography(AH)	French Geography Health and Social Care Maths Maths (AH) Physical Education Psychology	

Communication

We have continued to improve communication to parents and community

- Dunoon Observer
- School website
- School facebook page
- Newsletter
- Text Messaging
- New reporting programme
- Praise letters to pupils
- Head Teacher drop-in session

School Improvement 2016-17

Our main focus for improvement this session:

- Embed Learning and Teaching policy
- Self-Evaluation – Implement new policy which has been developed by teaching staff.
- Continue to develop the breadth of the school curriculum
- Develop procedures to monitor and track the Experiences and outcomes from the Broad General Education – Open Badges
- Develop Quality Assurance procedures
- Improve the Primary transition
- Closing the attainment Gap – Introduction Cowal Family Learning Academy (Separate Handout)

Kirn Decant

We welcomed Kirn Primary School to our school community in June 2016. The transition went smoothly and we have developed a number of links between both schools. Our Sport Leaders are working with a number of primary classes. The Business and Computing department are delivering sessions to the primary 7 pupils. We have also allocated time in our music, PE, Drama and Art Department for the Primary pupils.

Some highlights from session 2015-16



During session 2015-16 we ran a number of school trips. These included a trip to London for our Higher Modern Studies pupils, 78 pupils went to Lake Garda in June, 22 pupils took part in the ski trip and we ran a number of day trips. We also hosted our French exchange partners and our German exchange partners. The German exchange is the longest serving school exchange in Scotland.



Our school show "Back to the 80s" was a great success. We held 3 evening performances and 1 matinee performance. The pupils were a credit to the school and put on a great show. This session we are planning a performance of Grease the musical. We will also be putting on a Pantomime in December.



Our Sports day was very successful. We held a number of athletic events as well as some fun activities. The Physical Education department organised this event well.



A number of staff retired at the end of session 2015-16. Mr Clark one of our Depute Head Teachers was promoted to Head Teacher at Port Glasgow High School. Mrs Mary Landsbugh, Mrs Val Anderson, Mr Jim McCallum and Mr Billy Marshal all retired.



Our Annual Prizegiving was very successful. Cleland Sneddon our new Chief Executive gave the address.



The 3rd Summer Extravaganza which is run by our Hair and Beauty department went extremely well. A number of our Community partners attended the event.



We organised a large number of charity events during session 2016-17. The total raised during the year was well over £6000.



The Technical department supported a number of pupils to build picnic benches for local groups. We presented benches to Clyde Cottage Nursery and Enviro-Kirm.



The Primary 7 transition continues to get better each year. This year we held a sports day for the pupils as well as many lunch time clubs during the week.



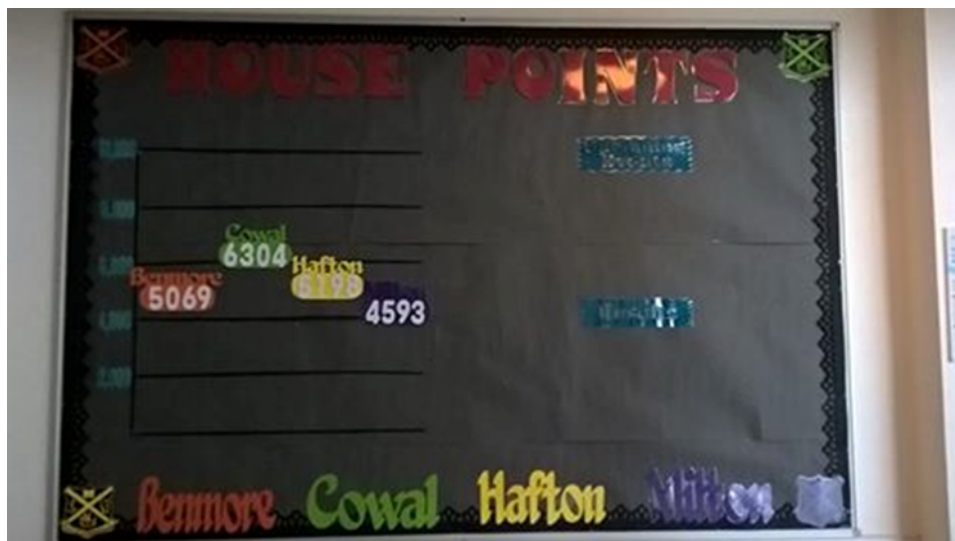
The Mathematics department continue to enter pupils into the UK Maths challenge. This is a great opportunity for our young people. This year one of our pupils progressed to round 2 and only missed out on achieving a top 100 place by 1 mark.



Our Gaelic department have been very active during session 2015-16. They entered two films in the Flim G competition. They arranged a trip to Islay where they spent time in the Gaelic college. They also had a visit from a BBC Alba television star.



Our Modern Language department hosted a French Breakfast for our pupils. The young people experience a real French breakfast.



During session 2015-16 we have developing the "House" system in Dunoon Grammar School. Each pupil is allocated to a house group when they enter DGS. This year we ran a number of activities and competitions. The winning house receives the House shield at the end of the session. Some of the activities include a debating competition, a house quiz, football, netball, dodge ball and charity event.



2015-16 saw the introduction of a new extra-curricular dance group. This was organised by a member of the PE department. The group took part in a number of school events as well as attending the annual school dance competition in Oban High School.



The 2nd Dunoon Grammar School Job Fair was attended by Primary 7 pupils in Cowal as well as all year groups in DGS.

SQA Performance¹



Our staff continue to get involved in the life and ethos of the school. They take part in talent shows, sports day and all other events.

School roll as at Census ^{1a}	S4	S5	S6
2015-2016	141	152	114

Advanced Higher	11/12	12/13	13/14	14/15	15/16
Number of Presentations ^{1a}	19	24	20	50	42
Number of passes Grade A-C	16	20	14	35	32
% of number passes Grade A-C	84.21%	83.33%	70.00%	70.00%	76.19
% of number passes Grade A-C Authority Average	85.20%	79.30%	79.00%	84.07%	75.22
% of number passes Grade A-C National Average ²	82%	84%	81.5%	80.9%	81.7
Number of Awards Grade A-D	19	24	15	42	37
% Awarded Grade A-D	100%	100%	75.00%	84.00%	88.1
% Awarded Grade A-D – Authority Average	91.48%	85.86%	89.80%	92.92%	83.72
% Awarded Grade A-D – National Average	Not available	90.3%	88.7%	88.6%	89.2

Higher	11/12	12/13	13/14	14/15	15/16
Number of Presentations ^{1a}	435	420	444	512	420
Number of Awards Grade A-C	333	319	340	405	339
% Awarded Grade A-C	76.55%	75.95%	76.58%	79.10%	80.71
% Awarded Grade A-C Authority Average	76.20%	77.60%	76.90%	76.98%	78.29
% Awarded Grade A-C National Average ²	79%	79%	77.6%	76.7%	77.2
Number of Awards Grade A-D	379	353	381	446	368
% Awarded Grade A-D	87.13%	84.05%	85.81%	87.11%	87.62
% Awarded Grade A-D – Authority Average	86.09%	85.88%	85.20%	85.61%	86.67
% Awarded Grade A-D – National Average	Not available	87.3%	85.7%	84.8%	85.7

SQA Performance (continued)¹

National 5³	11/12	12/13	13/14	14/15	15/16
Number of Presentations ^{1a}	No National 5 presentations across 10/11 - 12/13		682	805	767
Number of Awards Grade A-C			580	659	633
% Awarded Grade A-C			85.04%	81.86%	82.53
% Awarded Grade A-C Authority Average			82.00%	75.31%	76.23
% Awarded Grade A-C National Average ²			81.30%	79.8%	79.4
Number of Awards Grade A-D			612	718	681
% Awarded Grade A-D			89.74%	89.19%	88.79
% Awarded Grade A-D – Authority Average			88.17%	84.08%	83.74
% Awarded Grade A-D – National Average ²			87.3%	86.3%	86.0

National 4³	11/12	12/13	13/14	14/15	15/16
Number of Presentations ^{1a}	No National 4 presentations across 10/11 - 12/13		342	333	308
Number of Passes			342	333	289
% Passed			100%	100%	93.83
% Passed Authority Average			100%	100%	96.17
% Passed National Average ²			93.90%	93.3%	93.2

Literacy and Numeracy – Levels of Attainment

S6 pupils based on the S4 roll

	Year	% Level 4 Literacy	% Level 4 Numeracy	% Level 5 Literacy	% Level 5 Numeracy	Number in Cohort
Dunoon Grammar	2014	93.29	84.15	55.49	56.71	164
Virtual C	2014	87.13	72.01	55.37	47.93	1640
Dunoon Grammar	2015	97.95	92.47	80.82	67.12	146
Virtual C	2015	92.53	81.44	67.81	55.96	1460
Dunoon Grammar	2016	88.41	85.98	68.9	59.76	164
Virtual C	2016	90.55	84.45	70.37	59.15	1640

S4 pupils

	Year	% Level 4 Literacy	% Level 4 Numeracy	% Level 5 Literacy	% Level 5 Numeracy	Number in Cohort
Dunoon Grammar	2014	88.27	86.42	48.77	43.21	162
Virtual C	2014	86.48	76.79	48.21	36.98	1620
Dunoon Grammar	2015	87.23	91.49	58.16	33.33	141
Virtual C	2015	92.06	84.47	56.52	46.17	1410
Dunoon Grammar School	2016	93.18	95.45	59.09	47.73	132
Virtual Comparator	2016	90.68	84.39	63.48	46.97	1320

School Leaver Destination Returns (SLDR)⁴

Measure	11/12	12/13	13/14	14/15	15/16
Number of Total Leavers	154	176	136	149	
Number of Young People entering Higher Education (%)	39.0%	35.2%	34.6%	38.9%	
Number of Young People entering Further Education (%)	27.9%	29.5%	22.1%	22.1%	
Number of Young People entering Training (%)	1.9%	4.0%	4.4%	4%	
Number of Young People gaining Employment (%)	18.2%	20.5%	24.3%	28.2%	
Number of Young People gaining Voluntary Work (%)	0.0%	0.0%	0.7%	0%	
Number of Young People entering Activity Agreements (%)	0.0%	3.4%	2.2%	2%	
Number of Young People - Unemployed Seeking (%)	10.4%	6.3%	11.0%	4%	
Number of Young People - Unemployed Not Seeking (%)	0.6%	1.1%	0.7%	0.7%	
Number of Young People - Unknown (%)	1.9%	0.0%	0.0%	0%	
Total number of young people in a Positive Destination (%)	87.0%	92.6%	88.2%	95.3%	
Total number of young people in Other Destination (%)	13.0%	7.4%	11.4%	4.7%	
Total number of young people in a Positive Destination (%) Authority Average	90.1%	92.5%	91.0%	93.1%	
Total number of young people in Other Destination (%) Authority Average	9.9%	7.6%	9.0%	6.9%	
Total number of young people in a Positive Destination (%) National Average	89.9%	91.4%	92.3%	NA	
Total number of young people in Other Destination (%) National Average	10.1%	8.6%	7.7%	NA	

Overview

Measure	11/12	12/13	13/14	14/15	15/16	% change in Roll over 5 years
Roll (as at census)	894	871	824	775		-17.79%
Clothing and Footwear Grant (number of pupils)	95	95	110	168		
Clothing and Footwear Grant (% of number of pupils)	10.6%	10.9%	13.3%	21.7%		
Clothing and Footwear Grant (%) - Authority Average ⁵	7.56%	8.51%	9.54%	15.60%		
Free School Meals (number of pupils)	no data	123	127	121	91	
Free School Meals (% of number of pupils)	no data	14.1%	15.4%	15.6%		
Free School Meals (%) - Authority Average	0.0%	13.1%	12.0%	10.8%		
Free School Meal - National Average for Secondary Schools (%) ⁶	15.2%	15.4%	15.5%	15.0%		

Attendance, Absence and Exclusions⁷

Measure	11/12	12/13	13/14	14/15	15/16	Range of Attendance (%) over 4 years ⁸
Attendance:						0.82%
Attendance (% of school roll)	92.0%	91.3%	91.9%	92.12%	91.6	
Authorised Absence (% of school roll) ⁹	6.1%	5.7%	4.8%	5.33%	5.46	
Unauthorised Absence (% of school roll)	1.9%	2.9%	3.2%	2.51%	2.92	
Attendance Number of Pupils (%) - Authority Average	93.3%	93.1%	93.1%	92.64%	91.8	
Attendance Number of Pupils (%) - National Average ¹⁰	not collated	93.6%	not collated	93.7	NA	

Measure	11/12	12/13	13/14	14/15	15/16
Exclusions:					
Exclusion Openings	165	208	180	102	61
Exclusion Incidents	56	67	65	36	24
Number of Pupils	44	46	33	28	19
Exclusion Incidents per 1000 pupils	62.6	76.7	78.9	45.74	32.61
Exclusion Incidents per 1000 pupils - Authority Average	51.5	51.4	37.2	39.81	
Exclusion Incidents per 1000 pupils - National Average ¹⁰	not collated	32.8	not collated	not yet available	NA

Footnotes

Data will be anonymised to protect individuals where there are fewer than 5 pupils and or presentations.

SQA Please note that this data is based on current interim results. It does not take into account any updated results due to the SQA Post Result Services and therefore this data could change and is not reflective of leavers exit qualifications which are cumulative. Insight data is updated at the end of February that results post-results service outcomes.

¹ SQA Performance data was collected on 23rd November 2015 from SEEMiS Vision. Information previously provided in the SQA Authority Analysis reports for Committee will differ slightly to information provided here in order to ensure consistency of approach in collating data for comparative purposes.

^{1a} Please note that some schools operate a positive presentation policy whereby they present students, if at all possible or at parental request for higher units however this can impact both the percentage pass rate and the level of awards. Therefore care must be taken when comparing number of presentations to the percentage pass rate.

² Results up to and including 2012/13 national percentages were sourced from the Annual Statistics Report 2013 (available only as whole percentages). National percentages grades A-C for 2013/14 came from Attainment Statistics (December) 2014. National percentages for 2014/15 and grades A-D for 2013/14 came from Attainment Statistics (August) 2015. Documents produced by SQA.

³ 2013/2014 was the first year National 4 and National 5 Qualifications were offered as part of the SQA diet. Therefore no performance data is available prior to this date. 2014/2015 was the last academic year that Intermediate 1 and Intermediate 2 qualifications were offered as part of the SQA diet of examinations. They have been superseded by National 4 and National 5. Standard Grade qualifications were offered for the last time in 2012/2013 and were superseded by National 4 and National 5.

⁴ SLDR data is published by Skills Development Scotland (SDS) on behalf of The Scottish Government. The year runs from 1st August to 31st July each year and the data is collected on the 1st Monday in October each year. The data shown in this profile is the initial data collected.

- Higher Education includes HNC, HND and Degree courses
- Further Education includes Access, NPAs and Highers
- Training includes Employability Stage Funds 2 and 3 (previously called Get Ready for Work)
- Employment includes Modern Apprenticeships and any employment over 16 hours per week
- Voluntary includes Barnardos, Oxfam, Red Cross and community based volunteering
- Activity Agreements are for young people who are furthest removed from employment/training/education that are receiving mentoring support from a Trusted Professional
- Unemployment includes those young people who can't work through ill health, are caring for others or are pregnant

⁵ Clothing and Footwear Grant (CFG) is not shown as a National Average as each authority set their own criteria and therefore cannot be compared accurately. Figures are based on census roll figures.

⁶ National Averages for FSM have been taken from Summary statistics for attainment, leaver destinations and healthy living, No. 5: 2015 Edition,

⁷ Attendance, Absence and Exclusion information is now collected on a biennial basis by Scottish Government and was **not** collected for 2011/2012 or 2013/2014 academic year. Data was collected in August for session 2014/15 and is therefore not yet available.

⁸ Please note that Attendance and Exclusion data can only be compared over a 4 year period as academic session 2015/16 is not yet complete and therefore the data for these years may change. The 4 year percentage change compared 4 full years. Please note that session 2014/2015 figures have been updated from last year's report to show the final figure. This information is taken from SEEMiS Vision.

⁹ Authorised absence includes bereavement, short – term exceptional domestic situations, religious observance, weddings of immediate family. Unauthorised absence includes truancy, unexplained absence and most family holidays during term time. Attendance and absence is outlined in Management Circular 3.03.

¹⁰ National Averaged for Attendance and Exclusions for 2012/13 have been taken from Summary Statistics for Schools in Scotland, No.4 | 2013 Edition, 11th December, 2013 (amended 11th February 2014).

ARGYLL AND BUTE COUNCIL**Bute and Cowal Area Committee****DEVELOPMENT AND
INFRASTRUCTURE SERVICES****04 OCTOBER 2016**

ROADS REVENUE BUDGET - 2016/17 – 1st QUARTER UPDATE

1.0 EXECUTIVE SUMMARY

- 1.1 The purpose of this report is to advise Members of the roads revenue budget position at the end of the 1st Quarter of financial year 2016/17. It also provides a commentary of the main operational activities undertaken in the quarter.
- 1.2 2016/17 Budget - The overall roads maintenance budget for the 2016/17 year (excluding winter maintenance and coastal protection) is £3,972,055. The roads maintenance budget for the 2016/17 year (excluding winter maintenance, coastal protection and centrally allocated budgets) for the Bute and Cowal area, is £851,900. £166,943 has been spent at the end of the 1st Quarter – 20%. This level of spend for the end of Quarter 1 is in line with our budget profiling given the focus on completing capital funded roads reconstruction schemes during the summer months (surfacing being best laid during the warmer months).
- 1.3 It is recommended that the Committee notes this report.

ROADS REVENUE BUDGET - 2016/17 – 1st QUARTER UPDATE

2.0 INTRODUCTION

2.1 This report follows-on from the report presented earlier in the year at the August Area Committee, which provided information on road maintenance revenue activities being delivered in Q4 2015/16.

3.0 RECOMMENDATIONS

3.1 That the Committee notes this report.

4.0 FINANCIAL POSITION

4.1 The Roads Operations Budget is proposed in line with the Roads Maintenance and Management Strategy and the Roads Maintenance and Asset Management Plan (RAMP). The available revenue budget is currently insufficient to allow all of the required works to be fully undertaken.

4.2 Roads revenue expenditure is closely monitored by separating types of work into different 'activities'. This report is based solely upon financial information which has been collated through the 'Total' costing system. Budgetary figures provided in the Appendices to this report represent spends to the end of Q1 for the present financial year. Winter maintenance and coastal protection costs have been excluded from this report.

4.3 Appendix 1 shows the overall roads revenue maintenance budget for 2016 to 2017 for each area. The overall roads maintenance budget for the 2016/17 year (excluding winter maintenance and coastal protection) was £3,972,055 as indicated in the table.

4.4 Appendix 2 provides information on percentage spend at the end of Q1 for 2016/17 for each area

4.5 Appendix 3 shows spend at the end of Q1 for all activities in the Bute and Cowal area this financial year 2016/17.

5.0 OPERATIONAL ACTIVITIES THIS QUARTER

5.1 Our safety inspection regime continued and through this process any identified faults were attended within the required timescales for defects.

Revenue Activities – summary

Gully Cleaning program – Various locations Bute & Cowal over 7 days
Safety inspections
Roadmaster – 30 days over various locations Bute & Cowal
Machine Patching – Innellan Back Roads
Road Markings – A&BC trailer utilised for 10 days at various locations Bute & Cowal
Grass Cutting – Started first cut in Cowal and on Bute

Capital Activities – summary

Completion of A815 Sandhaven to Inverreck Shared Cycle/Footway
Pre-Surface Dressing Patching - A815 Invernoaden, A886 Dunans to A8003, A886 Rhubodach to Kames Castle
A8003 Widening – 350m section 1 mile north of Tighnabruaich
B828 Widening across frontage of new bus turning circle at Rest and be Thankful

6.0 CONCLUSION

This report provides Members with a financial update on the roads revenue maintenance budget for the Bute and Cowal Area at the end of Q1 2016/17.

It indicates that a spend of £166,943 or 20% has been recorded against the roads maintenance revenue budget. This is in line with budget profiling.

Further quarterly reports will continue to be presented to Members at future Area Committees.

7.0 IMPLICATIONS

7.1	Policy	Works assessed and carried out under the current Roads Asset Management and Maintenance Plan.
7.2	Financial	The available Roads revenue budget is below that required in terms of the RAMP.
7.3	Legal	None
7.4	HR	Roads revenue maintenance works are delivered by both Roads Operations and Amenity Operatives.
7.5	Equalities	None
7.6	Risk	Deterioration of road network if budget not spent effectively.
7.7	Customer Services	Maintains service level commitment set out in Service Plan.

Executive Director of Development and Infrastructure Pippa Milne

Head of Roads & Amenity Services Jim Smith

28 August 2016

For further information contact: Kevin McIntosh, Roads Performance Manager,

Tel: 01546 604621

APPENDICES

Appendix 1 – 2015/16 - Roads Revenue Budget

Appendix 2 – 2015/16 – End of Q1 Budget Spend

Appendix 3 – 2015/16 – Budget Spend Q1 Detail – Bute and Cowal

APPENDICES

Roads Revenue Maintenance Budget 2016 to 2017

Activity	Activity Description	Mid Argyll	Kintyre	Islay	MAKI	Lorn	Mull	OLI	Bute	Cowal	B&C	Lomond	Central	Total
0201	Resurfacing	0	0	0	0	0	0	0	0	0	0	0	0	0
0301	Anit Skid Treatment	0	0	0	0	0	0	0	0	0	0	0	0	0
0501	Patching	46,666	46,667	46,667	140,000	93,333	46,667	140,000	52,800	123,200	176,000	97,500	0	553,500
0502	Potholing	87,000	87,000	87,000	261,000	166,667	83,333	250,000	27,000	63,000	90,000	30,000	0	631,000
0503	Road Master	56,667	56,666	56,667	170,000	113,333	56,667	170,000	33,000	77,000	110,000	70,000	0	520,000
0701	Bridges	0	0	0	0	0	0	0	0	0	0	0	230,755	230,755
0801	Cattle Grids	2,667	2,667	2,666	8,000	3,333	1,667	5,000	0	0	0	300	0	13,300
1001	Footways/Kerbs	17,666	17,667	17,667	53,000	35,333	17,667	53,000	15,900	37,100	53,000	53,000	0	212,000
1002	Cycleway/Patching	1,800	1,800	1,800	5,400	6,667	3,333	10,000	1,500	3,500	5,000	10,000	0	30,400
1301	Remedial Earthworks	3,334	3,333	3,333	10,000	13,333	6,667	20,000	1,620	3,780	5,400	5,000	0	40,400
1401	Drainage/Culverts	15,666	15,667	15,667	47,000	34,000	17,000	51,000	14,700	34,300	49,000	59,000	0	206,000
1402	Drainage/Ditches	50,334	50,333	50,333	151,000	87,333	43,667	131,000	25,380	59,220	84,600	71,000	0	437,600
1601	Scrub/Tree Maintenance	10,000	10,000	10,000	30,000	24,667	12,333	37,000	9,300	21,700	31,000	30,000	0	128,000
1701	Roads Markings/Studs	5,000	5,000	5,000	15,000	10,000	5,000	15,000	3,600	8,400	12,000	10,000	0	52,000
1801	Gully Emptying	16,000	16,000	16,000	48,000	36,000	18,000	54,000	33,600	78,400	112,000	56,000	0	270,000
2001	Boundary Fences/Walls	2,500	2,500	2,500	7,500	5,000	2,500	7,500	2,250	5,250	7,500	7,500	0	30,000
2101	Pedestrian Guardrails	1,166	1,167	1,167	3,500	2,333	1,167	3,500	1,050	2,450	3,500	3,500	0	14,000
2201	Traffic Signals	0	0	0	0	0	0	0	0	0	0	0	31,000	31,000
2301	Traffic Signs	3,334	3,333	3,333	10,000	3,333	1,667	5,000	1,500	3,500	5,000	13,500	0	33,500
2311	Illuminated Bollards	0	0	0	0	0	0	0	0	0	0	0	0	0
2401	Vehicle Safety Fence	8,334	8,333	8,333	25,000	16,667	8,333	25,000	7,500	17,500	25,000	25,000	0	100,000
2411	Street Name Plates	166	167	167	500	333	167	500	150	350	500	500	0	2,000
2501	Sweeping and Cleaning	0	0	0	0	0	0	0	0	0	0	0	0	0
3201	Emergency Incidents	3,500	3,500	3,000	10,000	5,000	5,000	10,000	5,000	5,000	10,000	10,000	0	40,000
3202	Summer Standby	8,100	8,100	8,100	24,300	8,933	4,467	13,400	2,550	5,950	8,500	8,300	7,500	62,000
	Roads	339,900	339,900	339,400	1,019,200	665,598	335,302	1,000,900	238,400	549,600	788,000	560,100	269,255	3,637,455
1501	Grass Cutting	25,000	25,000	25,000	75,000	58,667	29,333	88,000	15,870	37,030	52,900	55,000	0	270,900
1503	Weed Spraying	5,000	5,000	5,000	15,000	13,333	6,667	20,000	3,300	7,700	11,000	17,700	0	63,700
	Amenity	30,000	30,000	30,000	90,000	72,000	36,000	108,000	19,170	44,730	63,900	72,700	0	334,600
		369,900	369,900	369,400	1,109,200	737,598	371,302	1,108,900	257,570	594,330	851,900	632,800	269,255	3,972,055

Roads Revenue Maintenance Budget 2015 to 2016

	COMBINED AREA BUDGETS *												
	Mid Argyll	Kintyre	Islay	MAKI	Lorn	Mull	OLI	Bute	Cowal	B & C	H & L	**Bridges / Cattle grids etc.	Total
Area Budget	£339,900	£339,900	£339,400	£1,109,200	£737,598	£371,302	£1,108,900	£257,570	£594,330	£851,900	£632,800	£269,255	£3,972,055
Actual Spend - End of Q1	£52,238	£49,295	£55,688	£157,221	£105,555	£150,437	£255,992	£84,927	£82,017	£166,944	£145,526	£64,561	£790,244
	£287,662	£290,605	£283,712	£951,979	£632,043	£220,865	£852,908	£172,643	£512,313	£684,956	£487,274	£204,694	£3,181,811
Percentage Spend	15%	15%	16%	14%	14%	41%	23%	33%	14%	20%	23%	24%	20%

* Combined Area Budgets - See Appendix 1 for list of activities included.

** Remaining 'central budget' - Bridges, cattle grids, traffic signals, summer stand-by and illuminated bollards

Budget and Spend end of Q1 –Bute and Cowal

Year to Date Spend - Bute and Cowal					
Activity	Activity Description	Budget	YTD Spend	Budget Remaining	Percentage Budget Spent
0501	Patching	176,000	33,782	142,219	19%
0502	Potholing	90,000	23,523	66,477	26%
0503	Road Master	110,000	17,508	92,492	16%
0701	Bridges	0	0	0	0%
0801	Cattle Grids	0	0	0	0%
1001	Footways/Kerbs	53,000	6,474	46,526	12%
1002	Cycleway/Patching	5,000	0	5,000	0%
1301	Remedial Earthworks	5,400	124	5,276	2%
1401	Drainage/Culverts	49,000	12,476	36,524	25%
1402	Drainage/Ditches	84,600	3,004	81,596	4%
1601	Scrub/Tree Maintenance	31,000	2,926	28,074	9%
1701	Roads Markings/Studs	12,000	36,754	-24,754	306%
1801	Gully Emptying	112,000	17,215	94,785	15%
2001	Boundary Fences/Walls	7,500	265	7,235	4%
2101	Pedestrian Guardrails	3,500	0	3,500	0%
2201	Traffic Signals	0	0	0	0%
2301	Traffic Signs	5,000	1,303	3,697	26%
2311	Illuminated Bollards	0	0	0	0%
2401	Vehicle Safety Fence	25,000	421	24,579	2%
2411	Street Name Plates	500	0	500	0%
2501	Sweeping and Cleaning	0	0	0	0%
3201	Emergency Incidents	10,000	418	9,582	4%
3202	Summer Standby	8,500	2,873	5,627	34%
Roads		788,000	159,068	628,932	20%
1501	Grass Cutting	52,900	7,876	45,024	15%
1503	Weed Spraying	11,000	0	11,000	0%
Amenity		63,900	7,876	56,024	12%
		851,900	166,943	684,957	20%

ARGYLL AND BUTE COUNCIL**BUTE & COWAL AREA COMMITTEE****COMMUNITY SERVICES
CUSTOMER SERVICES****4 OCTOBER 2016**

**NEW SCHOOLS REDEVELOPMENT PROJECT UPDATE
KIRN PRIMARY SCHOOL AND DUNOON PRIMARY SCHOOL**

1.0 EXECUTIVE SUMMARY

- 1.1 This report provides Members with progress on the New Schools Redevelopment Projects in partnership with hubNorth Scotland Ltd (hubNorth) to build the new Kirn Primary School and to refurbish/part new build Dunoon Primary School.
- 1.2 Contract Close on the Kirn Primary School project was reached on 5th April 2016. Morrison Construction, hubNorth's Tier 1 Building Contractor, started work on site on 13th June 2016. The initial works concentrated on the site set-up and the demolition of the existing schools buildings, excluding the 1881 building. During the period August - October the works have focused on the groundworks for the site of the new school building itself. The works are progressing well.
- 1.3 The Council's Communications Team, in partnership with HubNorth, has developed a communications and engagement strategy to provide regular, reliable and meaningful information about the project through:
- Press Releases;
 - Newsletters; and
 - Monthly Updates.
- 1.4 The Turf Cutting Ceremony for the new Kirn Primary School took place on Tuesday 28th June 2016.
- 1.5 Morrison Construction has registered the site with the Considerate Constructors Scheme. Further details are set out in Paragraph 4.9 and Appendix 1 to this report hereof.
- 1.6 The Stage 1 Submission in regard to Dunoon Primary School has been received from hubNorth and has been subject to a full review undertaken by the Council's Schools Redevelopment Project Team, with assistance from the Scottish Futures Trust (SFT).

RECOMMENDATIONS

It is recommended that Members note the content of this report.

ARGYLL AND BUTE COUNCIL

BUTE & COWAL AREA COMMITTEE

COMMUNITY SERVICES
CUSTOMER SERVICES

4 OCTOBER 2016

**NEW SCHOOLS REDEVELOPMENT PROJECT UPDATE
KIRN PRIMARY SCHOOL AND DUNOON PRIMARY SCHOOL**

2.0 INTRODUCTION

- 2.1 This report provides Members with progress on the Council's Schools Redevelopment Project in partnership with hubNorth Scotland Ltd (hubNorth) to build a new primary school in Kirn.
- 2.2 Contract Close on the Kirn Primary School Redevelopment Project was reached on 5th April 2016.

The Project will deliver in Kirn the construction of a new primary school with a capacity for 320 pupils, together with an Early Years facility with 30 spaces. The new school will incorporate the refurbishment of the existing 1881 building with a new building to replace the remaining school buildings on the current school site. The project will include the demolition of the existing school buildings, provision of a new sports hall, improved pupil and bus drop-off areas, and increased parking.

- 2.3 The Stage 1 Submission in regard to Dunoon Primary School has been received from hubNorth and has been subject to a full review undertaken by the Council's Schools Redevelopment Project Team with assistance from the Scottish Futures Trust (SFT). Similar to Kirn Primary School, the project for Dunoon Primary School is a Design Build Direct Agreement (DBDA project and as such the SFT does not require to complete a Key Stage Review (KSR).

3.0 RECOMMENDATIONS

It is recommended that Members note the content of this report.

4.0 DETAIL

4.1 Kirn Primary School

Representatives from hubNorth Scotland Ltd, Galliford Try (Parent Company of Tier 1 building contractor Morrison Construction), the Scottish Government, and the Council signed the Contract Agreement on 5th April 2016 to conclude Contract Close on the Kirn project.

- 4.2 The Council's School Redevelopment Projects are being delivered as part of the Scottish Government's Schools for the Future Programme

pipeline, through hubNorth Scotland Ltd (hubNorth), the Council’s project partner.

4.3 The key contract programme dates for Kirn Primary School are:

Date	Description	Comment
June 2016 – September 2017	Construction of new school building and external Works	Due to the full decant of Kirn Primary School pupils and staff to Dunoon Grammar School, there is no requirement to phase the construction works.
September/ October 2017	Kirn Primary School Decant	Decant of Kirn Primary School pupils/staff back to the new Kirn Primary School
October 2017	School Opens	All works completed and whole school availability

4.4 Kirn Primary School – Project Update

Preparatory works commenced on site in June 2016 with the following works:

- Set up site offices and welfare units;
- Site fencing and hoarding erected;
- Installation of site security CCTV;
- Soft strip of existing Kirn Primary School buildings prior to demolition.

The works are progressing well and are illustrated in Photographs 1 – 10 below.



1 Existing 1881 school building to be retained.



2 Site offices to the rear of 1881 building



3 Site Welcome and Notice Board



4 Existing 1881 school building "retained shell"



5a Pre- Demolition - "soft strip" of existing buildings



5b Pre- Demolition - "soft strip" of existing buildings



6a Existing school buildings to be demolished



6b Existing school buildings to be demolished



7 Demolition works



8 - Cleared Site



9 Site security CCTV cameras



10 Retained wall stone for use in new school garden

Other works completed include:

- Structural surveys to the 1881 Building and adjoining School House;
- Vibration sensors set up on site to monitor works;
- Following the demolition works, trial excavations under the footprint of the then existing school buildings to determine rock depth; and
- Removal of bat roosts, and bat boxes erected in adjacent trees to school development (note: no roosting bats were identified during surveys).

4.5 Future Building Works

Future works planned through October and November include:

- Excavations/sub-structure/drainage;
- Foundations and retaining wall; and
- Structural steelwork;

As well as the actual construction works, in the background the hubNorth design team continues to progress the design elements in line with the construction programme.

Ryder architects will shortly be presenting a number of key aspects of the design, including:

- Internal colour palette;
- Internal door lock suiting;
- Sanitary ware; and
- Sports hall flooring.

4.6 Communications

HubNorth, working with the Council and Morrison Construction, has produced a communications and engagement strategy. The approach uses the best-practice model developed by the Council's Communications Team for major capital projects, such as the Oban Public Realm Scheme.

Regular, reliable and meaningful information about the project will be available through:

- Press Releases;
- Newsletters; and

- Monthly Updates.

The first project newsletter was issued to coincide with the start of the new school session.

4.7 Events

The Turf Cutting Ceremony for the new Kirn Primary School took place on Tuesday 28th June. Speeches were delivered by Council Leader Dick Walsh, Kirsteen MacDonald, Head Teacher, and Angus McFarlane, Chief Executive hubNorth Scotland Ltd.

Chief Executive Cleland Sneddon was joined by Elected Members, Council officers, and representatives from hubNorth Scotland, Morrison Construction, and Kirn Primary School staff, pupils and parents at the event.

Councillor Walsh, assisted by the oldest and youngest pupils of the school, cut the turf at the rear of the school playground, formally marking the beginning of the construction process.



Council Leader Dick Walsh and Kirsteen MacDonald (Head Teacher), Emily-Mae McCall (the youngest pupil for the new Kirn Primary School), and Nathan Preece (current oldest pupil, Kirn Primary School).

4.8 Community Benefits

Throughout the construction period, a number of benefits and opportunities will be available to Kirn Primary School and Dunoon Grammar School and the local community through:

- Employment Opportunities;
- Apprenticeships;
- Work Placements;
- Curriculum support; and
- Visits to the site and by Morrison Construction and their design

team to schools.

During September, of the 26 operatives working on site, 13 were from local contractors. In addition, the full time administrator position and office cleaner have both been filled locally.

Following an approach to Morrison Construction by representatives of Dunoon Mens' Shed group, Morrison Construction has arranged for the mechanical and electrical engineers appointed to the project to carry out minor works to enable the power supply to be reconnected to the Mens' Shed premises.

"Firefly" power pack installed which provides an overnight power supply to the project enabling the generator to be switched off, removing "noise nuisance" to local residents.

4.9 Considerate Contractor Scheme

In June 2016, Morrison Construction registered the site with the Considerate Constructors Scheme. Considerate Constructors seek to improve the image of the construction industry by striving to promote and achieve best practice under the Scheme's Code. The Code is in five parts:

- Care about Appearance;
- Respect the Community;
- Protect the Environment;
- Secure everyone's Safety; and
- Value their Workforce.

Further detail of the Considerate Constructors Scheme is attached as Appendix 1 hereof.

The date of the first site inspection is expected to take place in October, with the exact date to be announced. When available, the executive summary of the first inspection report will be included in a future report to Members.

4.10 Dunoon Primary School

The Council previously submitted a New Project Request (NPR) in regard to the partial refurbishment and partial new build of Dunoon Primary School to hubNorth Scotland Ltd. The NPR was accepted on 11 December 2015.

HubNorth's design team, led by Ryder Architecture, has continued to engage with Historic Environment Scotland (HES) with support from Architecture and Design Scotland (A+DS). The Stage 1 design proposals were submitted to HES and A+DS and both organisations have provided positive feedback on the designs.

Ryder Architecture has also engaged positively with the Council's Planning Officer, in conjunction with HES and A+DS, with regard to the

listed nature of the building.

The internal fixed furniture and fittings for each room in the refurbished West Wing and new build East Wing, continue to be developed through discussions with hubNorth, the Councils' Principal Officer for Early Years, the Care Inspectorate, Head Teacher and staff.

- 4.11** The Stage 1 Submission for Dunoon Primary School has been received following its approval by the Board of hubNorth on Thursday 4 August 2016. The Stage 1 Submission has been subject to a full review by the Council's Schools Redevelopment Project Team, with support from the Scottish Futures Trust.

The Council's Project Team will continue to work closely with hubNorth's design team to progress the project through Stage 1 and into Stage 2 and details will be reported on to Members in due course.

5.0 CONCLUSION

- 5.1** The project to deliver a new school on a design, build, and direct agreement basis in respect of Kirn Primary School is now in the construction phase. This report provides highlight reporting in relation to the progress of the Works.
- 5.2** The Stage 1 Submission for Dunoon Primary School has been received from hubNorth Scotland Ltd and has been subject to a full review carried out by the Council's Schools Redevelopment Project Team, with assistance from the Scottish Futures Trust.

6.0 IMPLICATIONS

Policy The Council previously authorised the Executive Director of Community Services to issue the NPR for the Kirn Primary School and Dunoon Primary School projects on the basis of the agreed design capacities and assessments of affordability. In addition, the Council delegated all matters in respect of the provision of the new school facilities to the Council's Policy and Resources Committee.

Financial The projects are been delivered within the financial envelope agreed by the Council in its Capital Plan and Revenue Outlook at the budget meeting of 11 February 2016. The affordability of the Dunoon Primary School project cannot be fully assessed until Contract Close is reached.

Legal The issue and acceptance of the NPR for each project commenced the process of formal legal engagement of hubNorth for development of the projects for delivery of the proposed new schools.

The project agreement for Kirn Primary School was signed on 5 April 2016.

HR None at present.

Equalities None at present.

Risk The Council, in partnership with hubNorth, continues to monitor the progress of the Kirn Primary School to ensure completion of construction of the schools within the Scottish Government's end date of March 2018, and in regard to project development with respect to Dunoon Primary School.

Customer Service The decant of Kirn Primary School pupils and staff to Dunoon Grammar School was completed successfully in early June 2016 and there continues to be continued liaison with the schools.

The design solution from hubNorth for the Dunoon Primary School project will require a decant of pupils and staff within the current school. The detail of this decant is under development and will form part of the detailed discussions with hubNorth through Stage 2.

Douglas Hendry (Executive Director of Customer Services)
Ann Marie Knowles (Acting Executive Director of Community Services)
Councillor Rory Colville (Policy Lead – Education and Lifelong Learning)

7 September 2016

For further information contact:
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Appendix 1 – Considerate Constructor Scheme

Considerate constructors seek to improve the image of the construction industry by striving to promote and achieve best practice under the Code. The Code of Considerate Practice outlines the Scheme's expectations and describes those areas that are considered fundamental for registration with the Scheme. The Code applies to all registered sites, companies and suppliers regardless of size, type or location.

The Code is in five parts and contains a series of bullet points. Each section of the Code contains an aspirational supporting statement and four bullet points which represent the basic expectations of registration with the Scheme.

Care about Appearance

Constructors should ensure sites appear professional and well managed:

- Ensuring that the external appearance of sites enhances the image of the industry;
- Being organised, clean and tidy;
- Enhancing the appearance of facilities, stored materials, vehicles and plant and
- Raising the image of the workforce by their appearance.

Respect the Community

Constructors should give utmost consideration to their impact on neighbours and the public:

- Informing, respecting and showing courtesy to those affected by the work;
- Minimising the impact of deliveries, parking and work on the public highway;
- Contributing to and supporting the local community and economy; and
- Working to create a positive and enduring impression, and promoting the Code.

Protect the Environment

Constructors should protect and enhance the environment;

- Identifying, managing and promoting environmental issues;
- Seeking sustainable solutions, and minimising waste, the carbon footprint and resources;
- Minimising the impact of vibration, and air, light and noise pollution; and
- Protecting the ecology, the landscape, wildlife, vegetation and water courses.

Secure everyone's Safety

Constructors should attain the highest levels of safety performance;

- Having systems that care for the safety of the public, visitors and the workforce;
- Minimising security risks to neighbours;
- Having initiatives for continuous safety improvement; and
- Embedding attitudes and behaviours that enhance safety performance.

Value their Workforce

Constructors should provide a supportive and caring working environment;

- Providing a workplace where everyone is respected, treated fairly, encouraged and supported;
- Identifying personal development needs and promoting training;
- Caring for the health and wellbeing of the workforce; and
- Providing and maintaining high standards of welfare.

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